

June 13, 2025

BSE Limited
Corporate Relationship Department
1st Floor, New Trading Ring,
Rotunda Building, P. J. Towers,
Dalal Street, Fort,
Mumbai – 400 001.
Scrip Code: 500850

National Stock Exchange of India Limited
Exchange Plaza
Bandra Kurla Complex
Bandra (E)
Mumbai 400 051
Scrip Code: INDHOTEL

Dear Sir,

Sub: Business Responsibility and Sustainability Report for FY 2024-25

Pursuant to Regulations 34(2)(f) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, we are submitting herewith the Business Responsibility and Sustainability Report for FY 2024-25 along with the Independent Practitioner's Reasonable Assurance Report provided by KPMG Assurance and Consulting Services LLP, which forms part of the Integrated Annual Report FY 2024-25, submitted to the Exchanges vide letter dated June 13, 2025.

You are requested to kindly take the same on record.

Yours Sincerely,

BEEJAL DESAI (F3320)
Executive Vice President
Corporate Affairs & Company Secretary (Group)

BUSINESS RESPONSIBILITY & SUSTAINABILITY REPORT

SECTION A: GENERAL DISCLOSURE

I. Details of the Listed Entity

1	Corporate Identity Number (CIN) of the Listed Entity	L74999MH1902PLC000183
2	Name of the Listed Entity	The Indian Hotels Company Limited (IHCL)
3	Year of incorporation	1902
4	Registered Office Address	Mandlik House, Mandlik Road, Mumbai – 400 001
5	Corporate Address	9 th Floor, Express Towers, Barrister Rajni Patel Marg, Nariman Point, Mumbai – 400 021
6	E-mail	investorrelations@ihcltata.com
7	Telephone	022–61371637
8	Website	https://www.ihcltata.com/
9	Financial year for which reporting is being done	April 2024-March 2025
10	Name of the Stock Exchange(s) where shares are listed	BSE Limited (BSE) National Stock Exchange of India Limited (NSE)
11	Paid-up Capital	₹ 1,42,34,32,227
12	Contact Person	
	Name of the Person	Beejal Desai – Executive Vice President – Corporate Affairs & Company Secretary (Group) Gaurav Pokhariyal - Executive Vice President – Human Resource
	Telephone	022-61371931
	Email address	beejal.desai@ihcltata.com gaurav.pokhariyal@ihcltata.com
13	Reporting Boundary	
	Type of Reporting	Standalone Basis The Business Responsibility and Sustainability Report (BRSR) is in conformance with the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations 2015. The reporting boundary for BRSR covers 28 hotels under the Company's ownership and management.
14	Name of assessment or assurance provider	KPMG Assurance and Consulting Services LLP
15	Type of assessment or assurance obtained	Reasonable Assurance

II. Product/Services

16 Details of business activities

Sr.	Description of Main Activity	Description of Business Activity	% Turnover of the Entity
1.	Accommodation and Food Service	Inns, Resorts, Holiday homes, Hostels, Food and Beverage services provided by the hotels, restaurants, caterers, etc.	100%

17 Products/ Services sold by the entity

Sr.	Product/Service	NIC Code	% of Total Turnover contributed
1.	Accommodation Services	551	45.53
2.	Food and Beverage Services	561	33.57
3.	Other Services	551 and 561	20.90

III. Operations

18 Number of locations where plants and/or operations/ offices of the entity are situated:

Location	Number of Hotels	No. of Offices	Total
National	28	-	28

19 Market served by the entity

a. No. of Locations

Locations	Numbers
National (No. of States)	As per Standalone BRSR reporting there are 28 hotels operating pan India in 10 states & 2 Union Territories as under: States Assam, Goa, Karnataka, Kerala, Maharashtra, Madhya Pradesh, Rajasthan, Tamil Nadu, Telangana, West Bengal Union Territories Andaman and New Delhi

b. What is the contribution of exports as a percentage of the total turnover of the entity?

Not Applicable

c. A brief on types of customers

- Business travellers - IHCL's hotels are often chosen by business travellers due to their convenient locations, high-quality amenities, and efficient services.
- Tourists - IHCL's hotels cater to both domestic and international tourists who are looking for comfortable and luxurious accommodations during their travels.
- Event and conference attendees - IHCL's hotels offer event spaces and conference rooms, making them an ideal choice for corporate events, meetings, and conferences.
- Wedding guests - IHCL's hotels are also popular wedding venues, with many of them offering wedding planning and coordination services.
- Food and beverage patrons - IHCL's restaurants and bars are popular with both hotel guests and local-residents who are looking for high-quality dining experiences.
- Crew members
- Long staying guests

IV. Employees

20. Details as at the end of Financial Year:

Sr.	Particulars	Total (A)	Male		Female	
			No. (B)	% (B/A)	No. (C)	% (C/A)
a.	Employees and workers (including differently abled)					
	Employees					
1	Permanent Employees (A)	2,801	2,039	73	762	27
2	Other than Permanent Employees (B)*	0	0	0	0	0
3	Total Employees (A+B)	2,801	2,039	73	762	27
	Workers					
4	Permanent Workers (C)	3,150	2,739	87	411	13
5	Other than Permanent Workers (D)*	1,897	1,373	72	524	28
6	Total Workers (C+D)	5,047	4,112	81	935	19
b.	Differently abled employees and workers					
	Employees					
7	Permanent Employees (E)	2	2	100	0	0
8	Other than Permanent Employees (F)	0	0	0	0	0
9	Total Employees (E+F)	2	2	100	0	0
	Workers					
10	Permanent Workers (G)	19	15	79	4	21.05
11	Other than Permanent Workers (H)	38	26	68	12	31.58
12	Total Workers (G+H)	57	41	72	16	28.07

Note: *Other than permanent workers include only Fixed Term Contract (FTC) employees.

21. Participation/Inclusion/Representation of women

Sr.	Category	Total (A)	No. and % of females	
			No. (B)	% (B/A)
1.	Board of Directors	6	1	16.67
2.	Key Management Personnel	3	0	0

22. Turnover rate for permanent employees and workers (Disclose trends for the past 3 years)

Category	FY 2024-25 (Turnover rate % in current FY)			FY 2023-24 (Turnover rate % in previous FY)			FY 2022-23 (Turnover rate % in the FY prior to previous FY)		
	Male	Female	Total	Male	Female	Total	Male	Female	Total
	Permanent Employees	13.20	17.70	14.50	13.90	14.91	14.15	20.20	17.80
Permanent Workers	7.80	12.70	8.40	6.49	13.29	7.22	9.70	14.90	10.10

V. Holding, Subsidiary and Associate Companies (including joint ventures)

23. (a) Names of holding / subsidiary / associate companies / joint ventures

Sr.	Name of the holding / subsidiary / associate companies / joint ventures	Indicate whether it is a holding / Subsidiary / Associate / Joint Venture	% of shares held by listed entity	Does the entity indicated at column A, participate in the Business Responsibility initiatives of the listed entity? (Yes/ No)
1	Oriental Hotels Limited	Associate	35.86	Yes
2	Taj Madurai Limited	Associate	26.00	Yes
3	Taida Trading & Industries Limited	Associate	36.79	Yes
4	Lanka Island Resorts Limited	Associate	24.66	Yes
5	TAL Lanka Hotels PLC	Associate	24.62	Yes
6	TP Kirnali Solar Limited	Associate	26.00	Yes
7	Taj Karnataka Hotels & Resorts Limited	Joint Venture	45.02	Yes
8	Taj Kerala Hotels & Resorts Limited	Joint Venture	28.78	Yes
9	Taj GVK Hotels & Resorts Limited	Joint Venture	25.52	Yes
10	Taj Safaris Limited	Joint Venture	42.20	Yes
11	Kaveri Retreats and Resorts Limited	Joint Venture	50.00	Yes
12	TAL Hotels & Resorts Limited	Joint Venture	27.60	Yes
13	KTC Hotels Limited	Subsidiary	100.00	Yes
14	United Hotels Limited	Subsidiary	55.00	Yes
15	Roots Corporation Limited	Subsidiary	100.00	Yes
16	Taj Enterprises Limited	Subsidiary	93.40	Yes
17	Taj Trade and Transport Company Limited	Subsidiary	75.30	Yes
18	Benares Hotels Limited	Subsidiary	51.97	Yes
19	Inditravel Limited	Subsidiary	81.19	No
20	PIEM Hotels Limited	Subsidiary	58.65	Yes
21	Northern India Hotels Limited	Subsidiary	55.23	Yes
22	Skydeck Properties and Developers Pvt. Limited	Subsidiary	100.00	No
23	Sheena Investments Pvt. Limited	Subsidiary	100.00	No
24	ELEL Hotels & Investments Limited	Subsidiary	100.00	No
25	Luthria & Lalchandani Hotel & Properties Pvt. Limited	Subsidiary	100.00	No
26	Ideal Ice Limited	Subsidiary	100.00	Yes
27	IHOCO BV	Subsidiary	100.00	No
28	United Overseas Holding Inc.	Subsidiary	100.00	Yes
29	St. James Court Hotel Limited	Subsidiary	78.95	Yes
30	Taj International Hotels Limited	Subsidiary	100.00	Yes
31	Taj International Hotels (H.K.) Limited	Subsidiary	100.00	No

Sr.	Name of the holding / subsidiary / associate companies / joint ventures	Indicate whether it is a holding / Subsidiary / Associate / Joint Venture	% of shares held by listed entity	Does the entity indicated at column A, participate in the Business Responsibility initiatives of the listed entity? (Yes/ No)
32	PIEM International (H.K.) Limited	Subsidiary	58.65	No
33	IHMS Hotels (SA) (Proprietary) Limited	Subsidiary	100.00	No
34	Good Hope Palace Hotels Proprietary Limited	Subsidiary	100.00	Yes
35	Zarrenstar Hospitality Private Limited	Subsidiary	100.00	No
36	Genness Hospitality Private Limited	Subsidiary	100.00	No
37	Qurio Hospitality Private Limited	Subsidiary	100.00	No
38	Kadisland Hospitality Private Limited	Subsidiary	100.00	No
39	Suisland Hospitality Private Limited	Subsidiary	74.00	No
40	BAHC Pte Ltd	Subsidiary	58.65	No
41	Taj SATS Air Catering Limited	Subsidiary	51.00	Yes
42	Demeter Specialities Pte Ltd	Subsidiary	100.00	No
43	IH Hospitality GmbH	Subsidiary	100.00	No
44	Nekta Food Solutions Limited	Subsidiary	51.00	No
45	Rajscap Hotels Private Limited	Subsidiary	55.00	No

VI. CSR Details

24 Whether CSR is applicable as per section 135 of Companies Act, 2013:

Yes, it is applicable under section 135 of the Companies Act, 2013.	
i. Turnover (in INR)	4,916.54 Crore
ii. Net worth (in INR)	11,255.92 Crore

VII. Transparency and Disclosures Compliances

25. Complaints/ Grievances on any of the principles (Principles 1 to 9) under the National Guidelines on Responsible Business Conduct

Stakeholder group from whom complaint is received	Grievance Redressal Mechanism in Place (Yes/No)	If Yes, then provide web-link for grievance redressal policy	FY 2024-25 (Current Financial Year)			FY 2023-24 (Previous Financial Year)		
			Number of complaints filed during the year	Number of complaints pending resolution at close of the year	Remarks	Number of complaints filed during the year	Number of complaints pending resolution at close of the year	Remarks
Communities	Yes	IHCL has a platform for grievance reporting:	0	0	NA	0	0	NA
Investors (other than shareholders)	Yes	https://investor.ihcltata.com/files/IHCL_Stakeholder_Engagement_Policy.pdf	0	0	NA	0	0	NA
Shareholders	Yes	IHCL has a strong whistle-blower policy which is available to all the stakeholders:	111	0	NA	24	0	NA
Employees and Workers	Yes	https://investor.ihcltata.com/files/IHCL_Whistle_Blower_Policy.pdf	48	0	NA	36	0	NA
Customers	Yes	Other platforms include:	0	0	NA	0	0	NA
Value Chain Partners	Yes	https://mytaj.tajhotels.com/SitePages/EthicsHelpline.aspx	2	0	NA	0	0	NA
Other: ex-employee and other than above	Yes	https://ihcl.integritymatters.in	14	0	NA	10	0	NA

26. Overview of the entity's material responsible business conduct issues

Material Issue Identified	Indicate whether risk or opportunity	Rationale for identifying the risk/ opportunity	In case of risk, approach to adapt or mitigate	Financial implications of the risk or opportunity (Indicate positive or negative implications)
Climate Strategy	Risk	IHCL recognizes the significance of addressing climate change, which poses various risks and offers opportunities crucial for the sustainability of its business. The company is aware of climate-related risks such as regulatory changes, resource shortages, and physical damage to assets. Consequently, IHCL is committed to embedding a comprehensive Climate Strategy within its business framework. This approach to climate resilience guarantees adherence to regulations, continuity of operations, and safeguarding of assets.	IHCL's climate strategy is highlighted by the adoption of renewable energy (RE), the implementation of energy-saving measures, and other resource-saving initiatives. The company is transitioning to renewable sources such as solar and wind to power its operations, thereby decreasing dependence on fossil fuels and lowering emissions. Concurrently, IHCL is modernizing its facilities with energy-efficient technologies, including advanced HVAC systems, lighting, and intelligent building solutions to reduce energy use. The IHCL Business Continuity and Disaster Response Plan has been established to ensure the uninterrupted functioning of essential business processes and the safety of guests and employees during unforeseen events or disasters. These measures not only address climate-related risks by boosting operational resilience and efficient use of resources but also establish IHCL as a frontrunner in eco-friendly hospitality, dedicated to diminishing its ecological impact and meeting the sustainability expectations of guests and stakeholders.	Negative implications
	Opportunity	At the same time, the company capitalizes on opportunities for gaining a competitive edge by implementing energy-saving practices that lead to cost reductions, elevate the brand's reputation, encourage innovation, and resonate with the rising consumer demand for environmentally friendly tourism experiences. Furthermore, IHCL's Climate Strategy reinforces its dedication to engaging with stakeholders by fulfilling the environmental standards expected by guests, attracting skilled individuals, and benefiting local communities. By actively transitioning to a climate-aware approach, IHCL not only reduces the risks linked to climate change but also seizes the chance for market distinction, securing enduring business success and enhancing shareholder value in a world that is increasingly prioritizing sustainability.		Positive implications
Emission and Energy Management	Opportunity	For IHCL, managing emissions and energy consumption presents a significant opportunity for cost savings, adherence to regulations, and brand improvement. Through the adoption of energy-efficient technologies and the reduction of emissions, IHCL is able to decrease operational costs, meet the demands of tightening environmental regulations, and bolster its image as a leader in sustainable hospitality.		Positive implications
	Risk	Nonetheless, should emissions and energy use not be managed properly, the repercussions could be substantial. Inefficiencies and surging energy costs could drive up operational expenses. Furthermore, failure to adhere to regulations might lead to penalties imposed by regulatory authorities. Moreover, the company's reputation could be tarnished, potentially eroding customer confidence and diminishing its share of the market.	IHCL has taken steps to address the risks associated with energy and emission management by introducing energy-saving technologies, including solar hot water systems, heat pumps, and waste heat recovery units, which have resulted in considerable energy conservation. Additionally, the company has switched to LED lighting, implemented energy-efficient laundry systems, and equipped its facilities with modern air conditioning units. These measures not only lessen IHCL's ecological footprint but also help to alleviate the financial and reputational risks linked to energy usage and emissions.	Negative implications

Material Issue Identified	Indicate whether risk or opportunity	Rationale for identifying the risk/ opportunity	In case of risk, approach to adapt or mitigate	Financial implications of the risk or opportunity (Indicate positive or negative implications)
Waste Stewardship	Opportunity	Effective waste management is crucial for IHCL, given the substantial amount of waste produced by its hotel activities. Poor waste management practices can lead to environmental degradation and community impact, as well as higher disposal expenses. By adopting robust waste minimization and recycling strategies, the company can cut expenses, keep its premises tidy, and showcase its dedication to sustainable practices.	IHCL processes all biodegradable waste through composting, with 20 of its hotels featuring in-house composting facilities. The company is actively working to eliminate single-use plastic items, having already removed plastic straws and aiming to replace PET water bottles with glass alternatives in guest rooms and banquet areas. To support this shift to plastic-free offerings, IHCL has set up 19 bottling plants across its various properties, paving the way for a broader adoption of sustainable practices.	Positive implications
Food Safety and Quality	Opportunity	By enforcing stringent food safety protocols, IHCL has the chance to boost client contentment, maintain its distinguished reputation, and meet regulatory requirements. Upholding top-tier food safety and quality standards allows IHCL to draw in and keep a loyal customer base, which can result in higher earnings and customer loyalty.	IHCL maintains strict food safety standards through the implementation of stringent protocols, regular inspections, and continuous training for its staff to ensure unwavering compliance with sanitation guidelines.	Positive implications
Talent Management and Retention	Risk	An inability to recruit, keep, and nurture premier talent may impede organizational effectiveness, creativity, and market rivalry. In the hospitality sector, where outstanding service is crucial, having a competent and driven team is vital for providing unparalleled guest experiences. Moreover, a scarcity of talent, especially in niche positions like chefs, concierge, and hospitality management, can intensify operational difficulties.	In response to the challenges of talent management, IHCL employs a strategic approach by offering attractive remuneration packages to draw in top-notch professionals. The company places a strong focus on career advancement, presenting employees with a transparent roadmap for their development prospects within the firm. Additionally, IHCL is committed to fostering a supportive and dynamic workplace culture, which plays a crucial role in keeping a talented and enthusiastic team.	Negative implications
	Opportunity	At IHCL, adept handling of talent management paves the way for fortifying its brand and spurring innovation, as a proficiently managed team provides exceptional service in the fiercely competitive hospitality sector. Committed employees act as representatives of the brand, elevating IHCL's standing and fostering customer allegiance. Tactical planning for the workforce equips the company to tackle forthcoming obstacles, and initiatives aimed at retaining personnel cut down on expenses and leverage the knowledge of experienced employees, enhancing the company's operational efficacy as a whole.		Positive implications
Guest Experience	Opportunity	In the competitive landscape of the hospitality industry, IHCL's emphasis on exceptional service and personalized guest experiences can be a strategic advantage that directly influences customer satisfaction and loyalty. Prioritizing the customer experience allows IHCL to stand out from its competitors, build brand loyalty, and consistently attract repeat business. By innovating in areas such as guest journey mapping, technology integration, and unique local experiences, IHCL can transform each stay into a memorable and distinct encounter.	IHCL's pursuit of excellence in guest experiences is demonstrated by its seamless integration of state-of-the-art technologies and a focus on personalized service. Each property under IHCL's umbrella infuses local traditions into tailor-made experiences, captivating guests with the signature intuitive service of the Taj brand. The IHCL Response Assistant (IRA), driven by artificial intelligence, streamlines operational processes, and I-DOCS, a comprehensive omnichannel platform, deepens the quality of guest engagement. Additionally, the I-ZEST platform elevates both operational effectiveness and safety standards, providing guests with the convenience of handling check-ins, enjoying amenities, and completing payments effortlessly through their personal devices.	Positive implications
Supply Chain Management	Opportunity	Effective supply chain management is a gateway for IHCL to unlock new levels of operational excellence and guest delight. Optimizing its supply chain allows IHCL to streamline procurement, providing each property with the finest goods and services, which translates into cost savings and the consistent delivery of exceptional guest experiences. Additionally, a dynamic supply chain allows IHCL to adapt to changing market demands and maintain high-quality standards, providing guests with an experience that adapts to their evolving needs.	IHCL is focused on evolving and refining its supply chain operations, which are crucial for supporting its wide array of hotels. By working closely with a network of supplier partners nationwide, IHCL has set up effective standard operating procedures that consistently achieve quality, cost, and delivery targets. The company's approach to supply chain management focuses on the effective allocation and optimal use of resources, as well as harmonizing its varied supplier base with the company's core values and principles.	Positive implications

SECTION B: MANAGEMENT AND PROCESS DISCLOSURES

Disclosure Questions	P1	P2	P3	P4	P5	P6	P7	P8	P9
Policy and Management Processes									
1. a. Whether your entity's policy/policies cover each principle and its core elements of the NGRBCs. (Yes/No)	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
b. Has the policy been approved by the Board? (Yes/No)	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
c. Web Link of the Policies, if available	<ol style="list-style-type: none"> 1. Cyber consolidated policies 2. Data Retention Policy 3. Privacy by Design Policy 4. Subject Access Request Policy 5. Human Rights Policy 6. Public Advocacy Policy 7. Sustainable Procurement Policy 8. Stakeholder Engagement Policy 9. Environment Policy 10. Equal Opportunity Policy 11. Affirmative Action Policy 12. CSR Policy 13. POSH Policy 14. Sustainability (ESG) Policy 15. Policy on Board Diversity & Director Attributes 16. Volunteering Policy 								
2. Whether the entity has translated the policy into procedures. (Yes / No)	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
3. Do the enlisted policies extend to your value chain partners? (Yes/No)	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
4. Name of the national and international codes/certifications/labels/ standards (e.g., Forest Stewardship Council, Fairtrade, Rainforest Alliance, Trustee) standards (e.g., SA 8000, OHSAS, ISO, BIS) adopted by your entity and mapped to each principle.	<p>IHCL acknowledges and values the significance of adhering to global management standards and frameworks. The company has incorporated various standards including ISO, OHSAS, SA 8000, and Fairtrade to enhance the effectiveness of all operations and business practices. To ensure the utmost security of business operations, IHCL has implemented robust and comprehensive Information Technology (IT) policies and procedures. These encompass ISO 27001 for information security management, compliance with the General Data Protection Regulation (GDPR), and adherence to Payment Card Industry (PCI) regulations, among other measures. Safeguarding and securing the business operations remains the Company's top priority.</p>								
5. Specific commitments, goals and targets set by the entity with defined timelines, if any.	<p>IHCL has created a comprehensive ESG roadmap that details the key elements of sustainability and sets specific timelines for achieving these objectives. The ESG framework, known as the Paathya framework, centres around six core strategies: advancing sustainable growth, safeguarding heritage and brand, practicing prudent corporate governance, committing to social responsibility, promoting environmental stewardship, and fostering transformative partnerships. Paathya is based on the six pillars of:</p> <ul style="list-style-type: none"> - Environmental Stewardship - Social Responsibility - Excellence in Governance - Preserving Heritage - Value Chain Transformation - Sustainable Growth <p>Towards its commitment to sustainable excellence, IHCL had taken the following targets for each of its pillars.</p> <p>Under Environmental Stewardship, by 2030, IHCL aims to have:</p> <ul style="list-style-type: none"> - 50% of all Energy will be consumed from Renewable Sources - Recycle 100% of Wastewater - Eliminate single-use Plastic Beyond the List of 10 Mandated Items - 100% of the Eligible Hotels will be EarthCheck Certified - 100% Business Meetings and Conference to Go Green <p>Under Social Responsibility, by 2030, IHCL aims to have:</p> <ul style="list-style-type: none"> - 100,000+ youth to be skilled - For every employee, 12 hours of volunteering will be contributed annually. 								

Disclosure Questions	P1	P2	P3	P4	P5	P6	P7	P8	P9																																																																																													
	<p>Under Partner Transformation, by 2030, IHCL aims to have:</p> <ul style="list-style-type: none"> - As per the Supplier Code of Conduct, >90% compliance will be achieved for Tier-1 suppliers - >50% of raw materials will be sourced locally. <p>Under Preservation of Heritage and Brand, IHCL aims to have:</p> <ul style="list-style-type: none"> - 100% adoption of Intangible Cultural Heritage (ICH) project through IHCL's collaboration with UNESCO. <p>Under Prudent Corporate Governance, by 2030, IHCL aims to have:</p> <ul style="list-style-type: none"> - 25% Women Representation in Board - 100% Board Level Committee Chair by Independent Directors - 3 Sustainability/ESG experts as Board Members 																																																																																																					
6 Performance of the entity against the specific commitments, goals and targets along with reasons in case the same are not met.	IHCL remains dedicated to achieving its targets, with progress consistently aligning with the established milestones. The Company is on track to fulfil its targets on or before the FY 2030.																																																																																																					
7 Statement by director responsible for the BRSR report, highlighting ESG related challenges, targets and achievement:	<p>Mr. Puneet Chhatwal (Managing Director & Chief Executive Officer): Being the oldest operating company of the Tata Group, we have always embraced the vision of our founder Jamshedji Tata, who believed that the community is not just another stakeholder, but the very reason for our existence. Throughout the years, we have adopted a responsible approach to Environmental, Social, and Governance (ESG) practices in all aspects of our operations. We have introduced an industry leading ESG+ programme called Paathya, which sets clear milestones for various ESG initiatives to be achieved by 2030. Additionally, we have committed ourselves to the Science-Based Targets initiative and are actively working towards achieving Net Zero Emissions to prioritise environmental sustainability. 27 of our hotels are EarthCheck Certified, 18 of which have been certified at Platinum level and 3 hotels are Master Certified. We are dedicated to decarbonising our operations, which includes eliminating single-use plastics and implementing other measures. For Scope 2 emissions, we have established significant agreements for green power for numerous properties. Furthermore, we have a comprehensive programme in place to collaborate with our supply chain partners on Scope 3 emissions. We are in the process of exploring various measures related to Scope 3 emissions for our customers. We are also actively working with our owner partners to implement ESG initiatives within their respective hotels. Our employees are the backbone of our business, and we deeply appreciate their commitment and care towards our community, customers, and each other. Empowering and enabling our employees to carry out our strategic priorities while embracing sustainability as a fundamental principle is crucial to our future success.</p>																																																																																																					
8 Details of the highest authority responsible for implementation and oversight of the Business Responsibility policy (ies).	Mr. Puneet Chhatwal (DIN: 07624616) Designation: Managing Director & Chief Executive Officer																																																																																																					
9 Does the entity have a specified Committee of the Board/ Director responsible for decision making on sustainability related issues? (Yes / No). If yes, provide details.	Yes, the Corporate Social Responsibility and Sustainability (ESG) Committee of the Board of Directors is responsible for decision making on Sustainability related issues. The Committee comprises Mr. Venkataraman Anantharaman, Mr. Puneet Chhatwal, Ms. Hema Ravichandar and Mr. Nasser Munjee.																																																																																																					
10. Details of Review of NGRBCs by the company:	<table border="1"> <thead> <tr> <th rowspan="3">Subject for Review</th> <th colspan="9">Indicate whether review was undertaken by Director / Committee of the Board/ Any other Committee</th> <th colspan="9">Frequency (Annually/ Half yearly/ Quarterly/ Any other – please specify)</th> </tr> <tr> <th>P1</th><th>P2</th><th>P3</th><th>P4</th><th>P5</th><th>P6</th><th>P7</th><th>P8</th><th>P9</th> <th>P1</th><th>P2</th><th>P3</th><th>P4</th><th>P5</th><th>P6</th><th>P7</th><th>P8</th><th>P9</th> </tr> <tr> <th>Y</th><th>Y</th><th>Y</th><th>Y</th><th>Y</th><th>Y</th><th>Y</th><th>Y</th><th>Y</th> <th>Y</th><th>Y</th><th>Y</th><th>Y</th><th>Y</th><th>Y</th><th>Y</th><th>Y</th><th>Y</th> </tr> </thead> <tbody> <tr> <td>Performance against above policies and follow up action</td> <td colspan="9"></td> <td colspan="9">Yes, on a regular basis</td> </tr> <tr> <td>Compliance with statutory requirements of relevance to the principles, and rectification of any non-compliances</td> <td colspan="9"></td> <td colspan="9">Yes, on a regular basis</td> </tr> </tbody> </table>									Subject for Review	Indicate whether review was undertaken by Director / Committee of the Board/ Any other Committee									Frequency (Annually/ Half yearly/ Quarterly/ Any other – please specify)									P1	P2	P3	P4	P5	P6	P7	P8	P9	P1	P2	P3	P4	P5	P6	P7	P8	P9	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Performance against above policies and follow up action										Yes, on a regular basis									Compliance with statutory requirements of relevance to the principles, and rectification of any non-compliances										Yes, on a regular basis								
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Performance against above policies and follow up action										Yes, on a regular basis																																																																																												
Compliance with statutory requirements of relevance to the principles, and rectification of any non-compliances										Yes, on a regular basis																																																																																												
11. Has the entity carried out independent assessment/ evaluation of the working of its policies by an external agency? (Yes/No). If yes, provide name of the agency.	P1	P2	P3	P4	P5	P6	P7	P8	P9																																																																																													
	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes																																																																																													
	Under the framework of Tata Business Excellence Model (TBEM), external assessors evaluate all key policies and their execution mechanisms.									In alignment with various sustainability-related initiatives, IHCL has received certification from Earth Check, a certification that requires the development of ESG policies and compliance. The management system associated with these policies has been verified by an accredited verifier. Likewise, an external agency verifies OHSAS (Occupational Health and Safety Management System) related policy and practices developed and followed by the Company.																																																																																												
12. If answer to question (1) above is "No" i.e., not all Principles are covered by a policy, reasons to be stated:	Not Applicable																																																																																																					

SECTION C: PRINCIPLE WISE PERFORMANCE DISCLOSURE

PRINCIPLE 1: Businesses should conduct and govern themselves with integrity, and in a manner that is Ethical, Transparent and Accountable



IHCL is committed to uphold its ethics to the highest standard and integrate sustainability across all company operations. All work and values are governed by the TATA Code of Conduct. This further solidifies the Company's accountability and responsibility towards its stakeholders. IHCL strives to adhere to TATA principles and the Company's values are integrated across all business operations. IHCL also displays solid commitment to National and Global regulatory standards and governing bodies.

ESSENTIAL INDICATORS

1. Percentage coverage by training and awareness programmes on any of the NGRBC Principles during the financial year:

Segment	Total number of training & awareness programmes held	Topics/principles covered under the training and its impact	%age of persons in respective category covered by the awareness programmes
Board of Directors	11	Brand Valuation, Cyber Security and Data Privacy, Strategy, Talent Development,	100
Key Management Personnel	11	Enterprise Risk Management and external risks, Digitization (ERP/Business Assurance Model and Control Centre), Regulatory Updates	100
Employees other than BODs and KMPs	356	Ethics, Policies, TCOC, POSH, and Human Rights	77
Workers	323	Ethics, Policies, TCOC, POSH and Human Rights	76

2. Details of fines / penalties / punishment / award / compounding fees / settlement amount paid in proceedings (by the entity or by directors / KMPs) with regulators/ law enforcement agencies/ judicial institutions, in the financial year, in the following format.

a. Monetary

Type	NGRBC Principle	Name of the regulatory/ enforcement agencies/ judicial institutions	Amount (In INR)	Brief of the case	Has an appeal been preferred? (Yes/No)
Penalty/Fine	Principle 1	Deputy Commissioner of State Tax, Mumbai	40,000	Discharge of differential GST Liability with penalty on finalization of GST audit for FY 2019-20 for IHCL corporate.	No
Penalty/Fine	Principle 1	Maharashtra Pollution Control Board	5,00,000	Revisiting of water samples analysis report for the year 2022 for a Mumbai hotel.	No
Penalty/Fine	Principle 1	GST Authority, Mumbai	38,402	Discharge of differential GST liability with penalty on finalization of GST audit for FY 2019-20 to FY 2021-22 for Taj Lands End.	No
Penalty/Fine	Principle 1	Commissioner (VAT), South Andaman	3,25,000	On December 30, 2024, the Company received a penalty order passed by Office of the Commissioner (VAT), Sri Vijaya Puram, South Andaman, levying a penalty ₹3,25,000/- (Rupees Three Lakhs Twenty-Five Thousand) under Andaman and Nicobar Value Added Tax Regulations 2017.	No
Settlement	0	0	0	0	0
Compounding fee	0	0	0	0	0

b. Non-Monetary

Type	NGRBC Principle	Name of the regulatory/ enforcement agencies/ judicial institutions	Brief of the case	Has an appeal been preferred? (Yes/No)
Imprisonment	0	NA	NA	NA
Punishment	0	NA	NA	NA

3. Of the instances disclosed in Question 2 above, details of the Appeal/ Revision preferred in cases where monetary or non-monetary action has been appealed.

Not Applicable

4. Does the entity have an anti-corruption or anti-bribery policy? If yes, provide details in brief and if available, provide a web-link to the policy.

Yes, the Company has an Anti-corruption and Anti-bribery policy that applies to everyone across all levels and positions. The policy emphasizes the commitment of the Company to establish and enforce effective measures to prevent, deter, identify, and address bribery and corruption.

[IHCL AntiBribery and Anti-Corruption Policy](#)

5. Number of Directors/ KMPs/ employees/ workers against whom disciplinary action was taken by any law enforcement agency for the charges of bribery/ corruption:

Category	FY 2024-25 (Current Financial Year)	FY 2023-24 (Previous Financial Year)
Directors	0	0
KMPs	0	0
Employees	0	0
Workers	0	0

6. Details of complaints with regard to conflict of interest:

Topic	FY 2024-25 (Current Financial Year)		FY 2023-24 (Previous Financial Year)	
	Number	Remarks	Number	Remarks
Number of complaints received in relation to issues of Conflict of Interest of the Directors	0	Not Applicable	0	Not Applicable
Number of complaints received in relation to issues of Conflict of Interest of KMPs	0	Not Applicable	0	Not Applicable

7. Provide details of any corrective action taken or underway on issues related to fines / penalties / action taken by regulators/ law enforcement agencies/ judicial institutions, on cases of corruption and conflicts of interest.

Not Applicable

8. Number of days of accounts payables ((Accounts payable *365) / Cost of goods/services procured) in the following format:

Category	FY 2024-25 (Current Financial Year)	FY 2023-24 (Previous Financial Year)
Number of days of accounts payables	49	60

Note: Company has calculated Number of days of accounts payables, in line with the guidance issued by Industry Standards Forum, effective FY 2024-25. Accordingly, Company has restated FY 2023-24 to enable comparability of the information with FY 2024- 25.

9. Open-ness of business

Provide details of concentration of purchases and sales with trading houses, dealers, and related parties along-with loans and advances & investments, with related parties, in the following format:

Parameter	Metrics	FY 2024-25 (Current Financial Year)	FY 2023-24 (Previous Financial Year)
Concentration of Purchases*	a. Purchases from trading houses as % of total purchases	0	0
	b. Number of trading houses where purchases are made from	0	0
	c. Purchases from top 10 trading houses as % of total purchases from trading houses	0	0
Concentration of Sales	a. Sales to dealers / distributors as % of total sales	NA	NA
	b. Number of dealers / distributors to whom sales are made	NA	NA
	c. Sales to top 10 dealers / distributors as % of total sales to dealers / distributors	NA	NA
Share of RPTs in	a. Purchases (Purchases with related parties / Total Purchases)	9.03%	9.30%
	b. Sales (Sales to related parties / Total Sales)	6.16%	5.93%
	c. Loans & advances (Loans & advances given to related parties / Total loans & advances)	96.49%	41.18%
	d. Investments (Investments in related parties / Total Investments made)	89.27%	87.36%

Note: *Concentration of Purchases: The consideration of this parameter is with respect to import/ procurement of goods and materials through trading house.

IHCL has not imported any good/ materials/ services directly through any trading house for FY 2024-25, hence the value reported is mentioned as Nil.

Definition of Trading House: A “trading house” is a specialized legal entity primarily engaged in the business of export, import, and/or domestic trade of goods and services, facilitating such import, export and/or domestic trade and providing related services to support these transactions.

Reference - [NSE Industry Standards Note on BRSR with Annexure.pdf](#)

LEADERSHIP INDICATORS

1. Awareness programmes conducted for value chain partners on any of the NGRBC Principles during the financial year:

Total number of training and awareness programmes held	Topics/ principles covered under the training and its impact	%age of value chain partners covered (by value of business done with such partners) under the awareness programmes
7 Awareness programs conducted covering 354 Vendors across various cities	<ul style="list-style-type: none"> ESG BRSR Supplier Code Hygiene and Hazard Analysis Critical Control Points (HACCP) 	9%

2. Does the entity have processes in place to avoid/ manage conflict of interests involving members of the Board? (Yes/No) If Yes, provide details of the same.

IHCL places a strong emphasis on preventing and managing conflicts of interest among its board members to ensure responsible decision-making and integrity within the organization. IHCL achieves this through the following measures:

Robust Policy on Related Party Transactions: IHCL has a comprehensive policy, adopted in compliance with the Companies Act, 2013, outlines clear procedures for identifying, reviewing, approving, and reporting any potential transactions with related parties (such as directors, key managerial personnel, or their relatives). This policy proactively safeguards against conflicts of interest and ensures transparency. You can find the policy here: https://investor.ihcltata.com/files/Policy_on_Related_Party_Transactions.pdf.

Adherence to the TATA Code of Conduct: IHCL is guided by the TATA Code of Conduct, which includes a dedicated section on conflict of interest (Section D). This reinforces the Company’s commitment to upholding ethical standards and avoiding situations where personal interests could compromise judgment or influence business decisions. The Code of Conduct can be found here: <https://investor.ihcltata.com/files/TCOC-Booklet.pdf>.

PRINCIPLE 2: Businesses should provide goods and services in a manner that is sustainable and safe



IHCL's primary focus is on producing quality goods and services that are safely and sustainably sourced/produced. The company has taken several initiatives to integrate sustainable practices into its supply chain. The Company is currently working to ensure that all operations run efficiently. In addition, appropriate measures have been taken to provide excellent customer service and support through an easy to navigate system.

ESSENTIAL INDICATORS

1. **Percentage of R&D and Capital Expenditure (CAPEX) investments in specific technologies to improve the environmental and social impacts of product and processes to total R&D and capex investments made by the entity, respectively.**

Type	FY 2024-25 (Current Financial Year)	FY 2023-24 (Previous Financial Year)	Details of improvement in social and environmental aspects
Research & Development (R&D)	Nil	Nil	NA
Capital Expenditure (CAPEX)	9.55%	7.84%	Energy efficient equipment, bottling plants, Piped Natural Gas (PNG) fuelled Laundry, LED lights etc.

2. **a. Does the entity have procedures in place for sustainable sourcing? (Yes/No)**

Yes. we allocate 21 % of our annual procurement volume to procure goods and services from Micro, Small, and Medium Enterprises (MSMEs) and Vulnerable Groups. These Vulnerable Groups include Women Entrepreneurs, Minorities, Persons with Disabilities, Indigenous Communities, LGBTQ+ Individuals, and those classified as Low-Income or Socioeconomically Disadvantaged. This initiative is aimed at fostering economic empowerment, social equity, and diversity within our supply chain.

The link to Sustainable procurement policy: [sustainable-procurement-policy.pdf](#)

- b. If yes, what percentage of inputs were sourced sustainably?**

Unit of reporting (i.e., by Quantity or by Value – please specify)	Total value of Inputs sourced (in million INR)	Value of Inputs that were sourced sustainably (in million INR)	Percentage of inputs that were sourced sustainably
Value	24,980	5,293	21%

3. **Describe the processes in place to safely reclaim your products for reusing, recycling and disposing at the end of life, for (a) Plastics (including packaging) (b) E-waste (c) Hazardous waste and (d) other waste.**

Product	Process to safely reclaim the product
a. Plastics (including packaging)	Being part of the service sector in the hospitality business, IHCL does not engage in production or the manufacturing of any products. IHCL aims to handle waste disposed in a safe and responsible manner.
b. E-Waste	Following are the steps taken to handle waste at IHCL:
c. Hazardous Waste	1. We use biodegradable compostable products across all hotels.
d. Other Waste	2. We have replaced plastic amenities and packaging with wooden & paper alternatives.
	3. Phased replacement of plastic key cards with wooden key cards by FY 2026-27
	4. There is an established process for the disposal of electronic waste and hazardous materials, which is managed through specific contracts.
	5. Utilizing organic waste converters for wet waste management and collaborating with approved agencies for waste disposal.
	6. Installation of in-house bottling plants is underway to eliminate the usage of single-use plastic bottles.

4. **Whether Extended Producer Responsibility (EPR) is applicable to the entity's activities (Yes / No). If yes, whether the waste collection plan is in line with the Extended Producer Responsibility (EPR) plan submitted to Pollution Control Boards? If not, provide steps taken to address the same.**

Not Applicable

LEADERSHIP INDICATORS

1. Has the entity conducted Life Cycle Perspective / Assessments (LCA) for any of its products (for manufacturing industry) or for its services (for service industry)? If yes, provide details in the following format?

As IHCL is in the Hospitality business and comes under a service-sector, the disclosure is not applicable to the business.

Name of Product/ Service	% of total Turnover contributed	Boundary for which the Life Cycle Perspective/ Assessment was conducted	Whether conducted by independent external agency (Yes/ No)	Results communicated in public domain (Yes/ No). If Yes, provide web-link
Not Applicable				

2. If there are any significant social or environmental concerns and/or risks arising from production or disposal of your products / services, as identified in the Life Cycle Perspective / Assessments (LCA) or through any other means, briefly describe the same along-with action taken to mitigate the same.

As IHCL is in the Hospitality business and comes under a service-sector, the disclosure is not applicable to the business.

3. Percentage of recycled or reused input material to total material (by value) used in production (for manufacturing industry) or providing services (for service industry).

As IHCL is in the Hospitality business and comes under a service-sector, the disclosure is not applicable to the business.

4. Of the products and packaging reclaimed at end of life of products, amount (in metric tonnes) reused, recycled, and safely disposed:

As IHCL is in the Hospitality business and comes under a service-sector, the disclosure is not applicable to the business.

5. Reclaimed products and their packaging materials (as percentage of products sold) for each product category.

As IHCL is in the Hospitality business and comes under a service-sector, the disclosure is not applicable to the business.

PRINCIPLE 3: Businesses should respect and promote the well-being of all employees, including those in their value chains



At IHCL, its workforce is central to the company and their wellbeing and growth is fundamental. Hence, to ensure a healthy work-environment which fosters the development of the employees, IHCL adheres to best practices for safety and good working conditions. IHCL's practices extend to all stakeholders including employees, suppliers, and aligned business teams. The Company also invests in the upskilling of the employees and provide an ecosystem for their career progression.

ESSENTIAL INDICATORS

1. a. Details of measures for the well-being of employees:

Category	% of employees covered by										
	Total (A)	Health Insurance		Accident Insurance		Maternity Benefits		Paternity Benefits		Day Care Facilities	
		No. (B)	% (B/A)	No. (C)	% (C/A)	No. (D)	% (D/A)	No. (E)	% (E/A)	No. (F)	% (F/A)
Permanent Employees											
Male	2,039	2,039	100	2,039	100	0	0	2,039	100	2,039	100
Female	762	762	100	762	100	762	100	0	0	762	100
Total	2,801	2,801	100	2,801	100	762	27	2,039	73	2,801	100
Other than Permanent Employees											
Male	0	0	0	0	0	0	0	0	0	0	0
Female	0	0	0	0	0	0	0	0	0	0	0
Total	0	0	0	0	0	0	0	0	0	0	0

b. Details of measures for the well-being of workers:

Category	% of employees covered by										
	Total (A)	Health Insurance		Accident Insurance		Maternity Benefits		Paternity Benefits		Day Care Facilities	
		No. (B)	% (B/A)	No. (E)	% (C/A)	No. (D)	% (D/A)	No. (E)	% (E/A)	No. (F)	% (F/A)
Permanent Workers											
Male	2,739	2,739	100	2,739	100	0	0	2,739	100	2,739	100
Female	411	411	100	411	100	411	100	0	0	411	100
Total	3,150	3,150	100	3,150	100	411	13	2,739	87	3,150	100
Other than Permanent Workers											
Male	1,373	1,373	100	1,373	100	0	0	1,373	100	1,373	100
Female	524	524	100	524	100	524	100	0	0	524	100
Total	1,897	1,897	100	1,897	100	524	28	1,373	72	1,897	100

c. Spending on measures towards well-being of employees and workers (including permanent and other than permanent) in the following format:

Category	FY 2024-25 (Current Financial Year)	FY 2023-24 (Previous Financial Year)
Cost incurred on well-being measures as a % of total revenue of the company	0.66%	0.71%

Note: Company has calculated revenue, in line with the guidance issued by Industry Standards Forum, effective FY 2024-25. Accordingly, Company has restated FY 2023-24 to enable comparability of the information with FY 2024-25.

2. Details of retirement benefits, for Current FY and Previous Financial Year:

Sr.	Benefits	FY 2024-25 (Current FY)			FY 2023-24 (Previous FY)		
		No. of employees covered as a % of total employees	No. of workers covered as a % of total worker	Deducted and deposited with the authority (Y/N/N.A.)	No. of employees covered as a % of total employees	No. of workers covered as a % of total worker	Deducted and deposited with the authority (Y/N/N.A.)
1	PF	100	100	Y	100	100	Y
2	Gratuity	100	100	Y	100	100	Y
3	ESI	100	100	Y	100	100	Y
4	Others	-	-	-	-	-	-

3. Accessibility of workplaces: Are the premises / offices of the entity accessible to differently abled employees and workers, as per the requirements of the Rights of Persons with Disabilities Act, 2016? If not, whether any steps are being taken by the entity in this regard.

Yes, IHCL's premises and offices are designed to be accessible to persons with disabilities in accordance with the provisions of the Rights of Persons with Disabilities Act, 2016. All key areas including workspaces, restrooms and common zones are equipped to support ease of access and independent use. Accessibility features are incorporated into both new developments and enhancements to existing infrastructure, ensuring inclusive design across all locations.

4. Does the entity have an equal opportunity policy as per the Rights of Persons with Disabilities Act, 2016? If so, provide a web-link to the policy.

IHCL is dedicated to promoting equal opportunities and fostering an inclusive workplace environment. The policy strictly prohibits any form of discrimination, harassment, or unfavourable treatment towards employees or job applicants based on factors including but not limited to age, colour, disability, origin, religion, race, gender, family or marital status, gender re-assignment, disability, sexual orientation, pregnancy, or maternity status. The Company upholds a zero-tolerance policy against bullying or intimidation of any kind towards employees or applicants. Further details on this commitment can be found in the Equal Opportunity Policy available at [IHCL_Equal_Opportunity_Policy.pdf](#)

5. Return to work and Retention rates of permanent employees and workers that took parental leave.

Gender	Permanent Employees		Permanent Workers	
	Return to work rate (%)	Retention Rate (%)	Return to work rate (%)	Retention Rate (%)
Male	100	100	100	100
Female	100	100	100	100
Total	100	100	100	100

6. Is there a mechanism available to receive and redress grievances for the following categories of employees and worker? If yes, give details of the mechanism in brief.

Category	Yes/ No	Details of the mechanism in brief
Permanent Workers	Yes	At IHCL, there are various mechanisms to receive and redress grievances. The Company has collaborated with third party ethics partner who receives grievances via phone, e-mail and physical mails on which adequate actions are taken and addressed. In addition to this, the Company has the whistle-blower mechanism in place to resolve complaints and the same are reviewed by the Audit Committee every quarter. IHCL has the ethics committees and HR heads in hotels as concerned personnel to whom persons can report issues directly. These concerns can also be dropped in the drop boxes.
Other than Permanent Workers	Yes	
Permanent Employees	Yes	
Other than Permanent Employees	Yes	

7. Membership of employees and worker in association(s) or Unions recognized by the listed entity:

Category	FY 2024-25 (Current FY)			FY 2023-24 (Previous FY)		
	Total employees/ workers in respective category (A)	No. of employees/ workers in respective category, who are part of association(s) or Union (B)	% (B/A)	Total employees/ workers in respective category (C)	No. of employees/ workers in respective category, who are part of association(s) or Union (D)	% (D/C)
Permanent Employees						
Male	0	0	0	0	0	0
Female	0	0	0	0	0	0
Others	0	0	0	0	0	0
Total	0	0	0	0	0	0
Permanent Workers						
Male	2,739	2,233	82	2,634	2,237	85
Female	411	278	68	316	259	82
Others	0	0	0	0	0	0
Total	3,150	2,511	80	2,950	2,496	85

8. Details of training given to employees and workers:

Category	FY 2024-25 (Current FY)					FY 2023-24 (Previous FY)				
	Total (A)	On Health and safety measures		On Skill upgradation		Total (A)	On Health and safety measures		On Skill upgradation	
		No. (B)	% (B/A)	No. (C)	% (C/A)		No. (B)	% (B/A)	No. (C)	% (C/A)
Permanent Employees										
Male	2,039	1,899	93	1,635	80	2,055	1,377	67	1,676	82
Female	762	502	66	529	69	751	505	67	511	68
Total	2,801	2,401	86	2,164	77	2,806	1,882	67	2,187	78
Permanent Workers										
Male	2,739	1,699	62	2,097	77	2,634	2,251	85	1,934	73
Female	411	187	46	310	75	316	312	99	260	82
Total	3,150	1,886	60	2,407	76	2,950	2,563	87	2,194	74

9. Details of performance and career development reviews of employees and worker:

Category	FY 2024-25 (Current FY)			FY 2023-24 (Previous FY)		
	Total employees / workers in respective category (A)	No. of employees / workers in respective category, who had a career review (B)	% (B/A)	Total employees / workers in respective category (C)	No. of employees / workers in respective category, who had a career review (D)	% (D/C)
Employees						
Male	2,039	1,960	96	2,055	1,764	86
Female	762	687	90	751	580	77
Others	0	0	0	0	0	0
Total	2,801*	2,647	95	2,806	2,344	84
Workers						
Male	2,739	2,541	93	2,634	2,104	80
Female	411	402	98	316	156	49
Others	0	0	0	0	0	0
Total	3,150*	2,943	93	2,950	2,260	77

*2674 eligible for the review as per the process. Includes 127 ineligible associates.

*2387 eligible for the review as per the process. Includes 763 ineligible associates.

10. Health and safety management system:

<p>a. Whether an occupational health and safety management system has been implemented by the entity? (Yes/No)</p> <p>What is the coverage of such system?</p>	<p>Yes</p> <p>The system covers all employees and all hotels.</p>
<p>b. What are the processes used to identify work-related hazards and assess risks on a routine and non-routine basis by the entity?</p>	<p>Routine Risk Assessment Processes</p> <ul style="list-style-type: none"> - Regular Safety Audits and Inspections: IHCL conducts periodic safety audits and inspections across all properties. These audits are designed to identify existing hazards and potential risks in the daily operations of the hotels. The audits cover various aspects including fire safety, electrical installations, kitchen operations, and guest areas. - Employee Reporting Mechanisms: Employees are encouraged to report hazards immediately using an incident reporting system. This proactive engagement helps in early identification of routine risks that may arise during daily operations. <p>Non-Routine Risk Assessment Processes</p> <ul style="list-style-type: none"> - Dynamic Safety Risk Assessments: In response to specific incidents or external changes, such as construction activities or the introduction of new equipment, IHCL conducts dynamic safety risk assessments. These assessments involve revisiting and analysing the potential impacts of the new variables on existing safety protocols (change management). - Comprehensive Pre-Construction Risk Analysis: Before the commencement of any new construction or major renovation projects, a thorough risk analysis is conducted. This analysis focuses on identifying potential hazards associated with new construction activities, including high-risk tasks and environmental impacts. It helps in planning safety measures and emergency responses tailored to the specific risks identified. - Incident Analysis and Investigation: Any accidents or safety incidents are followed by a detailed incident analysis to determine the root causes. These investigations help in understanding non-routine hazards and in developing corrective measures to prevent recurrence. <p>Ongoing Improvements and Feedback Integration</p> <ul style="list-style-type: none"> - Feedback Mechanisms: Feedback from employees and safety audits are continuously analysed to update risk assessment methodologies. This integration ensures that both routine and non-routine processes are refined over time to enhance safety outcomes. - Best Practice Sharing: Learnings from both routine and non-routine assessments are shared across the organization through periodic Safety & Security updates and inter-hotel safety forums. This practice helps in standardizing safety measures and improving risk assessments across all properties.
<p>c. Whether you have processes for workers to report the work-related hazards and to remove themselves from such risks. (Yes/No)</p>	<p>Yes</p>
<p>d. Do the employees/ worker of the entity have access to non-occupational medical and healthcare services? (Yes/ No)</p>	<p>Yes, all sites have access to medical and healthcare services for non-work-related needs, either on-site or through partnerships with trusted healthcare providers in the vicinity. Furthermore, employees receive training for on-site medical emergency response.</p>

11. Details of safety related incidents, in the following format:

Safety Incident/Number	Category	FY 2024-25 (Current FY)	FY 2023-2024 (Previous FY)
Lost Time Injury Frequency Rate (LTIFR) (per one million-person hours worked)	Employees	2.72	0.40
	Workers	2.53	7.13
Total recordable work-related injuries	Employees	873	841
	Workers	400	435
No. of fatalities	Employees	0	0
	Workers	0	0
High consequence work-related injury or ill-health (excluding fatalities)	Employees	10	0
	Workers	3	0

12. Describe the measures taken by the entity to ensure a safe and healthy workplace.

Safety Policy and Management

- **Integrated Safety and Security Policy:** IHCL has developed and continuously updates a comprehensive Safety and Security Policy that aligns with the Tata Group’s overarching guidelines. This policy mandates biannual safety training for all employees and regular safety audits, led by an Executive Committee that ensures cross-functional input.
- **Tiered Safety Structure:** A structured Safety Committee, including management representatives and Safety & Security professionals, meets periodically to review policy effectiveness and integrate latest safety trends and technologies.
- **Strategic Safety in Design and Operations:** The Safety and Security Head plays a crucial role in incorporating advanced safety features in the architectural design of new hotels and renovation projects, ensuring compliance with both national safety standards and international best practices.

Safety Protocols and Risk Management

- **Proactive Hazard Reporting and Review:** Implementation of a digital incident reporting system that allows real-time hazard notifications accessible directly by the hotel’s General Manager and Safety Council, ensuring swift action.
- **Dynamic Safety Risk Assessments:** Continuous risk assessment processes are in place, with monthly safety evaluations and additional checks triggered by specific incidents or external changes in the operational environment.
- **Comprehensive Pre-Construction Risk Analysis:** Before any new construction, detailed risk analysis are conducted focusing on structural safety, fire hazards, and environmental impacts, with findings directly influencing project planning and execution.
- **Rigorous On-Site Safety Management:** Dedicated safety managers are stationed for all high-risk activities, particularly during construction and major renovations, employing standardised safety equipment and enforcing strict compliance protocols.
- **Progressive Consequence Framework:** A tiered disciplinary system for safety violations that scales penalties based on the severity and frequency of infractions, coupled with remedial training to prevent recurrence.

Physical Security Measures

- **Enhanced Surveillance and Access Control:** Installation of AI-powered surveillance cameras and biometric access systems across all properties to monitor and control site access dynamically.
- **Emergency Response Systems:** Comprehensive network of emergency alarms and communication devices, complete with routine drills coordinated with local emergency services to ensure readiness.

Employee Training and Wellness

- **Comprehensive Safety Training Programs:** Mandatory periodic training sessions on updated fire safety protocols, modern emergency procedures, and workplace safety simulations.
- **Health and Wellness Initiatives:** Establishment of an in-house wellbeing initiative (called Well-Weing) that targets employee health, offering regular health check-ups, psychological counselling, and lifestyle coaching.

Compliance and Continuous Improvement

- **Adherence to Regulations:** Strict adherence to updated national and international safety regulations, with compliance ensured through regular reviews by Safety & Security professionals.
- **Enforcement of Internal Safety Policies:** Dynamic updating of internal safety policies to reflect new regulations and findings from recent audits, ensuring all practices are current and effective.
- **Active Feedback Mechanisms:** Deployment of a company-wide digital feedback platform to gather and analyse employee suggestions on safety improvements.
- **Innovation in Safety Practices:** Going forward, integration of IoT sensors to monitor environmental conditions and AI analytics for predictive hazard identification and mitigation strategies are proposed.

Special Initiatives and Cultural Drives

- **Specialized Safety Initiatives:** Launch of targeted safety campaigns focusing on areas such as Fire Safety Month, Road Safety Workshops, Contractor Safety Trainings, and Electrical Safety Audits.
- **Successful Safety Focus Initiative:** A concerted safety campaign in the third and fourth quarters directly resulted in a 40% reduction in reported injuries, achieved through intensified monitoring and staff engagement.
- **Culture and Awareness Drives:** Ongoing internal campaigns, such as periodic safety newsletters and interactive safety awareness workshops, to foster a proactive safety culture within IHCL.

13. Number of Complaints on the following made by employees and workers:

Topic	FY 2024-25 (Current FY)			FY 2023-24 (Previous FY)		
	Filed during the year	Pending resolution at the end of year	Remarks	Filed during the year	Pending resolution at the end of year	Remarks
Working Conditions	26	0	NA	25	0	NA
Health & Safety	0	0	NA	0	0	NA

14. Assessments for the year:

Topic	Percentage of plants and offices that were assessed (by entity or statutory authorities or third parties)
Health and safety practices	100
Working Conditions	100

15. Provide details of any corrective action taken or underway to address safety-related incidents (if any) and on significant risks / concerns arising from assessments of health & safety practices and working conditions.

Corrective Actions for Safety-Related Incidents

- **Immediate Response and Containment:** Upon the occurrence of a safety incident, the immediate priority is to contain the situation and prevent further harm. This might involve evacuating the area, administering first aid, or shutting down affected systems.
- **Incident Investigation:** A thorough investigation is conducted to understand the root cause of the incident. This typically involves interviewing witnesses, examining the incident site, and reviewing relevant surveillance footage and equipment logs.
- **Development of Corrective Action Plans:** Based on the investigation findings, corrective action plans are formulated. These plans are designed to address the specific causes of the incident and may include repairs or modifications to equipment, changes in operating procedures, or updates to safety training programs.
- **Implementation of Corrective Measures:** The corrective measures identified in the action plans are implemented swiftly. This might involve physical changes in the workplace, updates to safety protocols, or retraining of staff.
- **Monitoring and Follow-Up:** After implementation, the effectiveness of the corrective actions is monitored. Follow-up audits or inspections are conducted to ensure that the measures have effectively addressed the issues and that no new issues have arisen.

Addressing Significant Risks and Concerns from Safety Assessments

- **Risk Prioritization:** Significant risks identified during safety assessments are prioritized based on their potential impact and likelihood of occurrence. Priority is given to risks that pose the greatest threat to health and safety.
- **Development of Mitigation Strategies:** For each significant risk, specific mitigation strategies are developed. These strategies include engineering controls (such as redesigning equipment or installing safety barriers), administrative controls (such as revising work procedures or limiting exposure times), and personal protective equipment.
- **Training and Communication:** Employees are trained on the new safety measures and the reasons behind the changes. Effective communication ensures that all staff understand their roles in maintaining a safe work environment.
- **Regular Review and Adjustment:** The implemented mitigation strategies are regularly reviewed to assess their effectiveness and to make adjustments as needed. This ongoing review process allows IHCL to dynamically manage health and safety risks.
- **Engagement and Feedback:** Employee engagement and feedback are integral to the continuous improvement of health and safety practices. IHCL encourages a culture where employees feel valued and safe to report potential hazards without fear of reprisal.

LEADERSHIP INDICATORS

1. **Does the entity extend any life insurance or any compensatory package in the event of death of (A) Employees (Y/N) (B) Workers (Y/N).**

Employees (Yes/No): Yes, employees at the executive level are covered by a life and accident insurance.

Workers (Yes/No): Yes, the Company extends the benefit of accident insurance for all of its workers.

2. **Provide the measures undertaken by the entity to ensure that statutory dues have been deducted and deposited by the value chain partners.**

IHCL ensures to deduct and deposit all statutory dues to the respective authority. The receipts of payment obtained are filed for the records.

Apart from this,

1. Company withholds GST payment while making payment to the vendors and GST payment is released once the evidence is available on the portal.
2. PF and ESIC challans are verified to ensure compliance

3. **Provide the number of employees / workers having suffered high consequence work related injury / ill-health / fatalities (as reported in Q11 of Essential Indicators above), who have been rehabilitated and placed in suitable employment or whose family members have been placed in suitable employment:**

Category	Total no. of affected employees/ workers		No. of employees/workers that are rehabilitated and placed in suitable employment or whose family members have been placed in suitable employment	
	FY 2024-25 (Current FY)	FY 2023-24 (Previous FY)	FY 2024-25 (Current FY)	FY 2023-24 (Previous FY)
Employees	0	0	0	0
Workers	0	0	0	0

4. **Does the entity provide transition assistance programs to facilitate continued employability and the management of career endings resulting from retirement or termination of employment? (Yes/ No).**

IHCL provides retirement planning guidance to employees who will soon be retiring. The Company also provides an employee who is transferred internally 4-6 weeks of notice in order to give them enough time to adjust to the change.

5. Details on assessment of value chain partners:

Topic	% of value chain partners (by value of business done with such partners) that were assessed
Health and safety practices	25% of all perishable contracted vendors' site visits have been completed as part of the annual perishable tendering exercise. Health and safety practices have been assessed. Additionally, vendors are required to sign a contract that includes health and safety practices as a pre-condition to their contractual obligations.
Working Conditions	25% of all perishable contracted vendors' site visits have been completed as part of the annual perishable tendering exercise. Health and safety practices have been assessed. Additionally, vendors are required to sign a contract that includes health and safety practices as a pre-condition to their contractual obligations.

6. Provide details of any corrective actions taken or underway to address significant risks / concerns arising from assessments of health and safety practices and working conditions of value chain partners.

During our assessment no significant risks were identified thus, no corrective actions were required to be taken.

PRINCIPLE 4: Businesses should respect the interests of and be responsive to all its stakeholders



At IHCL, transparency and accountability towards the stakeholders is fundamental. To understand and deliver on the expectations of all stakeholders is something that IHCL strives for. Identified stakeholders include customers, employees, regulators, suppliers, shareholders, and communities. Stakeholder engagements are held regularly through multiple channels. This leads to better risk and opportunity management, efficient and informed decision making and increased customer satisfaction. Transparency and interaction with stakeholders also increase operational efficiency, regulatory compliance, and an overall business success.

ESSENTIAL INDICATORS

1. Describe the processes for identifying key stakeholder groups of the entity:

IHCL recognizes stakeholders as valued partners in its mission for long-term value creation. Effective stakeholder involvement is crucial for achieving the company's strategic goals. Through an integrated and transparent approach, the Company strives to find a harmonious balance between stakeholder requirements, interests, and expectations, as well as those of the business. IHCL has identified and categorized its internal and external stakeholders, recognizing their direct and indirect impact on the organization's operations.

2. List stakeholder groups identified as key for your entity and the frequency of engagement with each stakeholder group:

Stakeholder Group	Whether identified as Vulnerable & Marginalized Group (Yes/No)	Channels of communication	Frequency of engagement (Annually/ Half yearly/ Quarterly/ others – please specify)	Purpose and scope of engagement including key topics and concerns raised during such engagement
Employees	No	<ul style="list-style-type: none"> – Real-time engagement through VConnect – Daily meetings and briefings – Monthly town halls – Timely internal communications – Published training calendar – Employee committees and union meeting 	Continuous	At IHCL, the employees form the core of the business and service. They are IHCL's biggest strength and differentiator
Customers	No	<ul style="list-style-type: none"> – Direct feedback from guests during and after each experience – Loyalty programme – Real-time social media engagement – Periodic market research 	Continuous	IHCL has been a long-standing choice for customers and customer loyalty and long-term relationships add to the distinctiveness of IHCL after brands. Customer feedback helps the Company improve and maintain IHCL's leadership in the industry

Stakeholder Group	Whether identified as Vulnerable & Marginalized Group (Yes/ No)	Channels of communication	Frequency of engagement (Annually/ Half yearly/ Quarterly/ others – please specify)	Purpose and scope of engagement including key topics and concerns raised during such engagement
Shareholders	No	<ul style="list-style-type: none"> Quarterly investor calls, annual investor meets, AGMs, public and media announcements Annual report, Stock Exchange filings, website and sustainability disclosures A dedicated investor relations department 	Quarterly & Annually	Shareholders and investors are fundamental to the financial growth and development of the organization
Owners & Partners	No	<ul style="list-style-type: none"> Annual partner meets Ongoing communication from the business development department 	Continuous	Hotel owners are key partners in business operations and in sustainability. Alignment with them is critical for efficient operations and business performance
Suppliers	No	<ul style="list-style-type: none"> Supplier development initiatives Supplier feedback surveys throughout the year Annual suppliers' meet 	Annually & Continuous	Suppliers are an integral part of the supply chain, and their services and materials directly influence the quality of IHCL's customers' experiences. Positive supplier relationships ensure efficiency, quality, reliability, and an ethical value chain. The key topics include Hygiene, ESG, Sustainability Initiatives, Safety & Renewable Energy
Local Communities	No	<ul style="list-style-type: none"> CSR partnerships Annual Report, website, email Community welfare programmes Participation in neighbourhood associations Annual volunteering calendar 	Continuous	Local communities form a core stakeholder for IHCL's business and a positive relationship with them ensures IHCL's social licence to operate. The livelihoods, heritage, and culture of regions the company operates in, is important for long-term business viability
Government & Regulators	No	<ul style="list-style-type: none"> Participation in government consultation programmes Representation through trade bodies 	Continuous	Good corporate governance and compliance to regulation is essential to drive important policies in the sector. The company is also a partner to the government in various policies and community improvement initiatives

LEADERSHIP INDICATORS

1. Provide the processes for consultation between stakeholders and the Board on economic, environmental, and social topics or if consultation is delegated, how is feedback from such consultations provided to the Board.

The Executive Committee primarily engages in consultations with stakeholders for understanding and addressing their perspectives, concerns, and expectations. This helps establish trust, credibility, and ensuring diverse viewpoints are reflected. Interactions with stakeholders are held during every AGM for effective stakeholder engagement.

2. Whether stakeholder consultation is used to support the identification and management of environmental, and social topics (Yes / No). If so, provide details of instances as to how the inputs received from stakeholders on these topics were incorporated into policies and activities of the entity.

A materiality assessment has been conducted by engaging with diverse stakeholders. This evaluation is aimed to understand the impact of environmental, social, governance, and economic challenges on the organization's long-term sustainability and viability. Through this assessment, critical issues in operations were identified and prioritized. The inputs received have been integrated into policies and procedures.

3. Provide details of instances of engagement with, and actions taken to, address the concerns of vulnerable/marginalized stakeholder groups.

IHCL engages with its communities and marginalized stakeholder groups through the Company's legacy of 'Giving Back to the Society' and improving livelihoods for the target beneficiaries.

This is mainly done through:

- Volunteering activities to address local needs of the beneficiaries
- CSR initiatives with regard to skill building in collaboration with social bodies and NGOs
- By contributing towards environmental sustainability and supporting heritage and tourism
- Skill-development is an important part of the CSR activities, and IHCL collaborates with a lot of partners and foundations across the country to work on the same.

PRINCIPLE 5: Businesses should respect and promote human rights



IHCL believes that human rights are an important aspect of responsible business practices. IHCL has policies and processes in place to ensure that the business does not take advantage of others. The Company believes that by respecting and promoting human rights, it can contribute to the sustainable development of customers, communities, and other stakeholders. IHCL supports and promotes the right to life and health, the right to education, the prohibition of child labour, the elimination of all forms of discrimination, equality of women in the workplace and the right to education, equality, among other human rights.

ESSENTIAL INDICATORS

1. Employees and workers who have been provided training on human rights issues and policy(ies) of the entity, in the following format:

Category	FY 2024-25 (Current FY)			FY 2023-24 (Previous FY)		
	Total (A)	No. of employees/workers covered (B)	% (B/A)	Total (C)	No. of employees/workers covered (D)	% (D/C)
Employees						
Permanent	2,801	1,890	67	2,806	2,098	75
Other than permanent	0	0	0	0	0	0
Total Employees	2,801	1,890	67	2,806	2,098	75
Workers						
Permanent	3,150	1,801	57	2,950	1,695	57
Other than permanent	1,897	1,426	75	2,560	1,529	60
Total Workers	5,047	3,227	64	5,510	3,224	59

2. Details of minimum wages paid to employees and workers, in the following format:

Category	FY 2024-25 (Current FY)					FY 2023-24 (Previous FY)				
	Total (A)	Equal to Minimum Wage		More than Minimum Wage		Total (D)	Equal to Minimum Wage		More than Minimum Wage	
		No. (B)	% (B/A)	No. (C)	% (C/A)		No. (E)	% (E/D)	No. (F)	% (F/D)
Permanent Employees										
Male	2,039	123	6	1,916	94	2,055	28	1	2,027	99
Female	762	61	8	701	92	751	8	1	743	99
Other than Permanent										
Male	0	0	0	0	0	0	0	0	0	0
Female	0	0	0	0	0	0	0	0	0	0
Permanent Workers										
Male	2,739	191	7	2,548	93	2,634	110	4	2,524	96
Female	411	51	12	360	88	316	30	9	286	91
Other than Permanent Workers										
Male	1,373	792	58	581	42	1,837	856	47	980	53
Female	524	280	53	244	47	723	292	40	431	60

Note: *Other than Permanent workers include FTCs

3. Details of remuneration/salary/wages, in the following format:

a. Median remuneration / wages:

	Male		Female	
	Number	Median remuneration	Number	Median remuneration
Board of Directors (BoD)	3*	₹70,00,000	1	₹70,00,000
Key Managerial Personnel	3	₹4,73,89,012	0	-
Employees other than BoD and KMP	2,036	₹8,33,963	762	₹8,87,124
Workers	2739	₹4,56,972	411	₹3,55,800

* Excludes the Chairman and a Director who is already included in KMP.

b. Gross wages paid to females as % of total wages paid by the entity, in the following format:

Category	FY 2024-25 (Current Financial Year)	FY 2023-24 (Previous Financial Year)
Gross wages paid to females as % of total wages	21.64	20.44%

Note: Company has excluded retirement benefits and ESOPs from the wages, in line with the guidance issued by Industry Standards Forum, effective FY 2024-25. Accordingly, the Company has restated FY 2023-24 to enable comparability of the information with FY 2024-25.

4. Do you have a focal point (Individual/ Committee) responsible for addressing human rights impacts or issues caused or contributed to by the business? (Yes/No)

IHCL acknowledges the importance of upholding human rights and addressing any discrimination and unethical conduct. The organization has appointed department leaders, union representatives, HR heads, and members of welfare committees to address and resolve any reported issues pertaining to human rights violations. policies in line with the Prevention of Sexual Harassment (POSH) regulations have been implemented to address workplace sexual harassment.

5. Describe the internal mechanisms in place to redress grievances related to human rights issues.

At IHCL, we have the following mechanisms to receive and redress grievances:

1. A portal, accessible through the company's intranet, called Integrity Matters administered by a third party. Through this mechanism, grievances can be registered through a phone call, an email, on the portal and through post.
2. Details of this portal viz., URL, email, phone number and postal address are displayed in the hotel notice boards and our intranet myTAJ for larger visibility.
3. Our intranet gives the coordinates of our EVP – HR in his role of the Chief Ethics Counsellor as also the coordinates of the Chairman of the Audit Committee.
4. Our hotels have Ethics Committees whose coordinates are put up on the hotel notice boards
5. Open Houses and Skip Level meetings are held at the hotels.
6. The General Manager and the HR heads are approached in case of any grievances.
7. Hotels have Drop boxes for grievances.
8. Grievances are directly addressed to the senior leadership of the organization.

6. Number of Complaints on the following made by employees and workers:

Category	FY 2024-25 (Current Financial Year)			FY 2023-24 (Previous Financial Year)		
	Filed during the year	Pending resolution at the end of year	Remarks	Filed during the year	Pending resolution at the end of year	Remarks
Sexual Harassment	17	02	in process	12	1	Since Resolved
Discrimination at workplace	0	0	0	0	0	0
Child Labor	0	0	NA	0	0	NA
Forced Labor/ Involuntary Labor	0	0	NA	0	0	NA
Wages	0	0	NA	0	0	NA
Other human rights related issues	0	0	NA	0	0	NA

7. Complaints filed under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013, in the following format:

Category	FY 2024-25 (Current Financial Year)	FY 2023-24 (Previous Financial Year)
Total Complaints reported under Sexual Harassment on of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 (POSH)	17	12
Complaints on POSH as a % of female employees/ workers	1.00	0.67
Complaints on POSH upheld	14 [#]	11 [*]

* 1 unsubstantiated

[#] 2 cases were in process and 1 case was unsubstantiated.

8. Mechanisms to prevent adverse consequences to the complainant in discrimination and harassment cases.

IHCL adheres to the Tata Code of Conduct. Associates at IHCL go through the session on the Tata Code of Conduct on joining and annually as a refresher. The Code enunciates the related clauses on a retribution free environment i.e., Clause C 11 and Clause titled Raising Concerns. IHCL has a strict zero-tolerance towards any kind of discrimination or harassment and the leadership is committed to ensuring a retribution free environment by taking action should there be such instances.

9. Do human rights requirements form part of your business agreements and contracts? (Yes/No)

Yes, IHCL has specific clauses as part of the Supplier Code Of Conduct (SCOC) included in the business agreements and contracts/ purchase orders. Human rights form a part of the SCOC. The Company does not employ children at its workplaces and does not use forced labour in any form. The SCOC is being refreshed for all vendors with these clauses.

10. Assessments for the year:

Topic	% of your plants and offices that were assessed (by entity or statutory authorities or third parties)
Child Labor	100
Forced/Involuntary Labor	100
Sexual Harassment	100
Discrimination at workplace	100
Wages	100
Others – please specify	0

11. Provide details of any corrective actions taken or underway to address significant risks / concerns arising from the assessments at Question 9 above.

No significant risks or concerns have come to our notice as yet.

LEADERSHIP INDICATORS

1. Details of a business process being modified / introduced as a result of addressing human rights grievances/ complaints.

Not Applicable

2. Details of the scope and coverage of any Human Rights Due Diligence conducted.

At present, IHCL is in compliance with the statutory requirements pertaining to the protection of Human Rights. Going forward, IHCL will conduct due diligence of its human rights practices, policies, SOPs, and performance.

3. Is the premise/office of the entity accessible to differently abled visitors, as per the requirements of the Rights of Persons with Disabilities Act, 2016?

Yes, IHCL’s premises and offices are designed to be accessible to persons with disabilities in accordance with the provisions of the Rights of Persons with Disabilities Act, 2016. All key areas including workspaces, restrooms and common zones are equipped to support ease of access and independent use. Accessibility features are incorporated into both new developments and enhancements to existing infrastructure, ensuring inclusive design across all locations.

4. Details on assessment of value chain partners:

	% of value chain partners (by value of business done with such partners) that were assessed
Child Labour	All Tier 1 contracts carry compliance certification from the Vendors
Forced/ Involuntary Labour	All Tier 1 contracts carry compliance certification from the Vendors
Sexual Harassment	All Tier 1 contracts carry compliance certification from the Vendors
Discrimination at workplace	All Tier 1 contracts carry compliance certification from the Vendors
Wages	All Tier 1 contracts carry compliance certification from the Vendors
Others - please specify	Nil

5. Provide details of any corrective actions taken or underway to address significant risks / concerns arising from the assessments at Question 4 above.

As all IHCL's Tier I contractors/ vendors have complied with all human rights' requirements by signing the contract clauses and during the reporting year, as part of our ongoing ESG Survey, no such risks were observed. Therefore, no corrective action was neither reported nor taken against them.

PRINCIPLE 6: Businesses should respect and make efforts to protect and restore the environment



IHCL prioritizes environmental sustainability by operating in a way that reduces negative impacts on the environment and promotes sustainable development. The Company implements various environmental management practices, such as reducing waste and emissions, conserving natural resources, and adopting eco-friendly policies and practices. Through these efforts, IHCL contributes to a healthier planet and a more sustainable future for all.

ESSENTIAL INDICATORS

1. Details of total energy consumption (in Joules or multiples) and energy intensity, in the following format:

Parameter	FY 2024-25 (Current Financial Year)	FY 2023-24 (Previous Financial Year)
From renewable sources		
Total Electricity Consumption (A) (GJ)	2,73,671.81	2,42,164.71
Total Fuel Consumption (B) (GJ)	829.07	4,965.3
Energy Consumption through other sources (C) (GJ)	0	0
Total Energy Consumption from renewable sources (A+B+C) (GJ)	2,74,500.88	2,47,130.01
From non-renewable sources		
Total Electricity Consumption (D) (GJ)	2,27,736.45	2,26,731.41
Total Fuel Consumption (E) (GJ)	2,66,385.20	2,67,634.43
Energy Consumption through other sources (F) (GJ)	0	0
Total Energy Consumption from non-renewable sources (D+E+F) (GJ)	4,94,121.65	4,94,365.84
Total Energy Consumption (A+B+C+D+E+F) (GJ)	7,68,622.53	7,41,495.85
Energy Intensity per rupee of turnover (Total energy consumption / Revenue from operations in rupees) (GJ per crores INR)	156.33	168.31
Energy Intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP) (Total energy consumption / Revenue from operations adjusted for PPP) (GJ per crores USD)	3,229.86	3,850.88
Energy Intensity in terms of physical output		
Energy Intensity (optional) – the relevant metric may be selected by the entity (GJ/Guest night)	0.22	0.22

Note: The revenue from operations has been adjusted for PPP based on the PPP conversion factor published by World Bank for India which is 22.88 for FY24. For FY25, PPP conversion factor of 20.66 was used, published by International Monetary Fund (IMF).

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

Yes, the external assurance has been carried out by KPMG Assurance and Consulting Services LLP.

2. Does the entity have any sites / facilities identified as designated consumers (DCs) under the Performance, Achieve and Trade (PAT) Scheme of the Government of India? (Y/N) If yes, disclose whether targets set under the PAT scheme have been achieved. In case targets have not been achieved, provide the remedial action taken, if any.

Name of Hotel	Does the entity have any sites/ facilities identified as designated consumers (DCs) under the Performance, Achieve and Trade (PAT) Scheme of the Government of India?	If yes, disclose whether targets set under the PAT scheme have been achieved. In case targets have not been achieved, provide the remedial action taken, if any.
Taj West End, Bangalore	Yes	Target SEC: 43.35 TOE/ 1000 m2 Achieved SEC: 30.984 TOE/ 1000 m2
Taj Lands End, Mumbai	Yes	Target SEC: 47.33TOE/1000/ m2 Achieved SEC: 48.27 TOE/1000/ m2 Action plan: IHCL is submitting statement of increase functional area
Vivanta Bengaluru, Whitefield	Yes	Target was 23.85 TOE/ 1000 m2 Achieved: 12.95 TOE/ 1000 m2
Taj Holiday Village Resort & Spa, Goa	Yes	Target SEC: 35.75TOE/ 1000m2 Achieved SEC: 35.35 TOE/1000m2
Taj Fort Aguada Resort & Spa, Goa	Yes	Target SEC: 37.80 TOE/1000m2 Achieved SEC: 33.63 TOE/1000m2
Taj Exotica Resort & Spa, Goa	Yes	Target SEC: 33.82 TOE 1000/m2 Achieved SEC: 29.17 TOE 1000/m2
Taj Mahal, New Delhi	Yes	Target SEC: 40.31 TOE 1000/m2 Achieved SEC: 36.81 TOE 1000/m2
Taj Bengal, Kolkata	Yes	Target SEC: 32.86 TOE/1000 m2/year Achieved SEC: 26.53 TOE/1000 m2/year
Taj Mahal Palace & Tower, Mumbai	Yes	2024 was not the assessment year for Taj Mahal Palace & Tower, Mumbai. Hence no target was given by Bureau of Energy Efficiency
Taj Palace Hotel, New Delhi	Yes	Target SEC: 34.53 TOE/1000 m2 Achieved SEC: 33.7 TOE/1000 m2
Vivanta New Delhi, Dwarka	Yes	Target SEC: 28.75 TOE/1000 m2 to Achieved SEC: 25.39 TOE/1000 m2
Taj Yeshwantpur, Bangalore	Yes	Target SEC: 27.25 TOE/1000 m2 to Achieved SEC: 20.97 TOE/1000 m2
Taj Lake Palace, Udaipur	Yes	Target of 689.34 units of electricity consumption/m2 (EPI GR) Achieved 517.42 units of electricity consumption/m2

3. Provide details of the following disclosures related to water, in the following format:

Parameter	FY 2024-25 (Current Financial Year)	FY 2023-24 (Previous Financial Year)
Water withdrawal by source (in kilolitres)		
(i) Surface water	0	0
(ii) Groundwater	8,95,833	9,36,960
(iii) Third party water	14,96,827	14,73,271
(iv) Seawater / desalinated water	0	0
(v) Others (Rainwater storage)	4,278	1,340
Total volume of Water Withdrawal (in kilolitres) (I + ii + iii + iv + v)	23,96,938	24,11,571
Total volume of Water Consumption (in kilolitres)	20,46,809	21,64,525
Water Intensity per rupee of turnover (Water consumed / Revenue from operations) (KL per crores INR)	416.31	491.31
Water Intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP) (Total water consumption / Revenue from operations adjusted for PPP) (KL per crores USD)	8,600.98	11,241.22
Water Intensity in terms of physical output		
Water Intensity (optional) – the relevant metric may be selected by the entity (KL/Guest night)	0.60	0.65

Note: The revenue from operations has been adjusted for PPP based on the PPP conversion factor published by World Bank for India which is 22.88 for FY24. For FY25, PPP conversion factor of 20.66 was used, published by International Monetary Fund (IMF).

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

Yes, the external assurance has been carried out by KPMG Assurance and Consulting Services LLP.

4. Provide the following details related to water discharged:

Parameter	FY 2024-25 (Current Financial Year)	FY 2023-24 (Previous Financial Year)
Water discharge by destination and level of treatment (in kilolitres)		
i. To Surface water	0	0
- No treatment	-	-
- With treatment – please specify level of treatment	-	-
ii. To Groundwater	0	0
- No treatment	-	-
- With treatment – please specify level of treatment	-	-
iii. To Seawater	0	0
- No treatment	-	-
- With treatment – please specify level of treatment	-	-
iv. Sent to third parties	3,50,129.01	2,42,684
- No treatment	-	-
- With treatment – please specify level of treatment	Secondary & Tertiary Treatment	Tertiary Treatment
v. Others- Please specify: Land	-	4,362
- No treatment	-	-
- With treatment – please specify level of treatment	-	Tertiary Treatment
Total water discharged (in kilolitres)	3,50,129.01	2,47,046

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

Yes, the external assurance has been carried out by KPMG Assurance and Consulting Services LLP.

5. Has the entity implemented a mechanism for Zero Liquid Discharge? If yes, provide details of its coverage and implementation.

The organisation has begun the phased implementation of Zero Liquid Discharge (ZLD) with the aim of achieving 100% water recycling by 2030 with current recycling rate of more than 50%. Organization is also investing in new technologies for efficient wastewater treatment, and it is continuously improving its water usage efficiency to treat and recycle wastewater. Every unit is equipped with a wastewater treatment system for both sewage and laundry water. Most properties have separate Sewage Treatment Plants (STP) and Effluent Treatment Plants (ETP) to achieve ZLD through water treatment, recycling, and reuse on-site. The recycled water is utilised for gardening, flushing, cooling towers and laundry.

6. Please provide details of air emissions (other than GHG emissions) by the entity, in the following format:

Parameter	Please specify unit	FY 2024-25 (Current Financial Year)	FY 2023-24 (Previous Financial Year)
NOx	Tonnes/year	44.25	7.86
SOx	Tonnes/year	11.06	4.7
Particulate matter (PM)	Tonnes/year	11.24	7.06
Persistent organic pollutants (POP)	--	0	0
Volatile organic compounds (VOC)	--	0	0
Hazardous air pollutants (HAP)	--	0	0
Others – CO	--	0	0

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

Yes, the external assurance has been carried out by KPMG Assurance and Consulting Services LLP.

7. Provide details of greenhouse gas emissions (Scope 1 and Scope 2 emissions) & its intensity, in the following format:

Parameter	Please specify unit	FY 2024-25 (Current Financial Year)	FY 2023-24 (Previous Financial Year)
Total Scope 1 Emissions (Break-up of the GHG into CO ₂ , CH ₄ , N ₂ O, HFCs, PFCs, SF ₆ , NF ₃ , if available)	tCO ₂ e	26,136.16	22,426.09
Total Scope 2 Emissions (Break-up of the GHG into CO ₂ , CH ₄ , N ₂ O, HFCs, PFCs, SF ₆ , NF ₃ , if available)	tCO ₂ e	45,990.11	44,716.47
Total Scope 1 and Scope 2 Emissions	tCO ₂ e	72,126.28	67,142.56
Total Scope 1 and Scope 2 Emissions Intensity per rupee of turnover (Total Scope 1 and Scope 2 GHG Emissions/ Revenue from operations)	tCO ₂ e / crores INR	14.67	15.24
Total Scope 1 and Scope 2 Emissions Intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP) (Total Scope 1 and Scope 2 GHG Emissions/ Revenue from operations adjusted for PPP)	tCO ₂ e / crores USD	303.08	348.70
Total Scope 1 and Scope 2 Emissions Intensity in terms of physical output			
Total Scope 1 and Scope 2 Emissions Intensity (optional) – the relevant metric may be selected by the entity	tCO ₂ e/ Guest Nights	0.02	0.02

Note: The revenue from operations has been adjusted for PPP based on the PPP conversion factor published by World Bank for India which is 22.88 for FY24. For FY25, PPP conversion factor of 20.66 was used, published by International Monetary Fund (IMF).

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

Yes, the external assurance has been carried out by KPMG Assurance and Consulting Services LLP.

8. Does the entity have any project related to reducing Green House Gas emission? If Yes, then provide details.

IHCL is working towards Science Based Target Initiative (SBTi) for its net zero goals, demonstrating its commitment to environmental stewardship and sustainable business practices. Further, IHCL is committed to reducing energy consumption by enhancing efficiency and adopting innovative technologies and practices. All hotels have implemented various energy conservation initiatives tailored to their specific needs. Upgrading cooling tower infrastructure, installing energy efficient chiller plants, installing heat pumps for hot water requirement, implementing latest EC motors for AHU's, IOT based solutions, demand flow technology in HVAC system and implementing improvements like enhanced insulation of hot water lines have all contributed to energy conservation and improved efficiency. Furthermore, IHCL currently sources more than 50% of its total electricity consumption from renewable resources.

9. Provide details related to waste management by the entity, in the following format:

Parameter	FY 2024-25 (Current Financial Year)	FY 2023-24 (Previous Financial Year)
Total Waste generated (in metric tonnes)		
Plastic waste (A)	110.10	461.89
E-waste (B)	15.21	20.37
Bio-medical waste (C)	0.003	0.001
Construction and demolition waste (D)	1,070.54	1,003.03
Battery waste (E)	11.70	19.61
Radioactive waste (F)	0	0
Other Hazardous waste. Please specify, if any. (G)	62.63	58.5
Other Non-hazardous waste generated (H). Please specify, if any. (Break-up by composition i.e. by materials relevant to the sector)	5,882.16	4,815.27
Total (A+B+C+D+E+F+G+H) (MT)	7,152.34	6,378.67

Parameter	FY 2024-25 (Current Financial Year)	FY 2023-24 (Previous Financial Year)
Waste Intensity per rupee of turnover (Total waste generated / Revenue from operations) (MT per crores INR)	1.45	1.45
Waste Intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP) (Total waste generated / Revenue from operations adjusted for PPP) (MT per crores USD)	30.06	33.13
Waste Intensity in terms of physical output		
Waste Intensity (optional) – the relevant metric may be selected by the entity (MT/guest night)	0.002	0.0019

For each category of waste generated, total waste recovered through recycling, re-using or other recovery operations (in metric tonnes)

Category of waste	FY 2024-25 (Current Financial Year)	FY 2023-24 (Previous Financial Year)
(i) Recycled	5,567.70	4,773.53
(ii) Re-used	170.30	46.09
(iii) Other recovery operations	264.96	1.72
Total	6,002.97	4,821.34

For each category of waste generated, total waste disposed by nature of disposal method (in metric tonnes)

Category of waste	FY 2024-25 (Current Financial Year)	FY 2023-24 (Previous Financial Year)
(i) Incineration	10.42	32.13
(ii) Landfilling	1,080.16	1,048.82
(iii) Other disposal operations	32.03	351.01
Total	1122.61	1,431.96

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

Yes, the external assurance has been carried out by KPMG Assurance and Consulting Services LLP.

10. Briefly describe the waste management practices adopted in your establishments. Describe the strategy adopted by your company to reduce usage of hazardous and toxic chemicals in your products and processes and the practices adopted to manage such wastes.

IHCL is committed to a sustainable waste management system throughout the extent of its operations and locations. IHCL has implemented the following measures in an effort to reduce usage of hazardous and toxic chemicals in all products and processes and the practices adopted to manage such wastes.

1. Diminishing the amount of waste transported to landfills: By setting up bottling facilities at 20 hotel entities, all single-use plastic bottles have been replaced with glass ones to cut down on single-use plastics.
2. Working in tandem with authorised recyclers: To not just implement accountable waste management practices but also to enable utilisation or reclamation of the expended products.
3. Shifting towards Bio-compostable commodities: We have replaced plastic amenities and packaging with wooden & paper alternatives.
4. Phasing out plastic amenities and packaging: A goal has been set to entirely eradicate single-use plastics by 2030 via a series of incremental targets.
5. Management of wet waste: All the hotels under IHCL's banner have on-site composting tools, and there are plans to establish an organic waste treatment system at every hotel by the year 2030.
6. For every stream of waste, segregation of waste is carried out at site, same is quantified, tracked and an optimum recycling method is followed as per the nature of waste.

11. If the entity has operations/offices in/around ecologically sensitive areas (such as national parks, wildlife sanctuaries, biosphere reserves, wetlands, biodiversity hotspots, forests, coastal regulation zones etc.) where environmental approvals / clearances are required, please specify details in the following format:

Location of operations/offices	Type of operations	Whether the conditions of environmental approval / clearance are being complied with? (Y/N) If no, the reasons thereof and corrective action taken, if any.
Taj Mahal Palace & Tower, Mumbai	Accommodation and Food Service	Yes
Taj Lake Palace, Udaipur	Accommodation and Food Service	Yes
Taj Exotica Resort & Spa, Goa	Accommodation and Food Service	Yes
Taj Holiday Village Resort & Spa, Goa	Accommodation and Food Service	Yes
Taj Exotica Resort and Spa, Andaman	Accommodation and Food Service	Yes
Taj Fort Aguada Resort & Spa, Goa	Accommodation and Food Service	Yes

12. Details of environmental impact assessments of projects undertaken by the entity based on applicable laws, in the current financial year: NA

13. Is the entity compliant with the applicable environmental law/ regulations/ guidelines in India; such as the Water (Prevention and Control of Pollution) Act, Air (Prevention and Control of Pollution) Act, Environment protection act and rules thereunder (Y/N). If not, provide details of all such non-compliances, in the following format:

Yes, IHCL complies with all applicable environmental law/ regulations/ guidelines applicable.

LEADERSHIP INDICATORS

1. Water withdrawal, consumption and discharge in areas of water stress (in kilolitres):

For each facility / plant located in areas of water stress, provide the following information:

- a. **Name of the area:** Aurangabad (1 asset), Bengaluru (2 assets), Chennai (1 asset), Gwalior (1 asset), Hyderabad (1 asset), Jaipur (1 asset), Jodhpur (1 asset), Mumbai (1 asset), New Delhi (4 assets), Ooty (1 asset), Udaipur (2 assets)
- b. **Nature of Operations:** Hospitality
- c. **Water withdrawal, consumption and discharge in the following format:**

Water Withdrawal by source (in Kilolitres)	FY 2024-25 (Current Financial Year)	FY 2023-24 (Previous Financial Year)
Source (i) Surface water	0	0
Source (ii) Groundwater	4,33,038*	4,26,460**
Source (iii) Third party water	4,46,995*	4,09,868**
Source (iv) Seawater / desalinated water	0	0
Source (v) Others- Please specify	0	0
Total volume of water withdrawal (in kilolitres) (i + ii + iii + iv + v)	8,80,033	8,36,328
Total volume of water consumption (in kilolitres)	8,25,177	7,81,324
Water intensity per rupee of turnover (Water consumed / turnover): KL per crores INR	167.84	177.35
Water Consumption intensity: KL/GN	0.24	0.23
Water discharge by destination and level of treatment (in kilolitres)		
i. To Surface water	0	0
- No treatment	--	--
- With treatment – please specify level of treatment	--	--
ii. To Groundwater	0	0
- No treatment	--	--
- With treatment – please specify level of treatment	--	--
iii. To Seawater	0	0
- No treatment	--	--
- With treatment – please specify level of treatment	--	--

Water Withdrawal by source (in Kilolitres)	FY 2024-25 (Current Financial Year)	FY 2023-24 (Previous Financial Year)
iv. Sent to third parties	54,855	55,004
- No treatment	--	--
- With treatment – please specify level of treatment	Tertiary Treatment	Tertiary Treatment
v. Others- Please specify:	0	0
- No treatment	--	--
- With treatment – please specify level of treatment	--	--
Total water discharged (in kilolitres)	54,855	55,004

*Note: The increase in water consumption is due to an increase in number of hotels located in water-stressed areas, as identified in the latest data from WRI Aqueduct.

**Note: Last year’s data has been revised based on the updated water stress area mapping.

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

No

2. Please provide details of total Scope 3 emissions & its intensity, in the following format.

IHCL is in the process of assessing the Scope 3 emissions according to the relevant and applicable categories.

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

Not Applicable

3. With respect to the ecologically sensitive areas reported at Question 10 of Essential Indicators above, provide details of significant direct & indirect impact of the entity on biodiversity in such areas along-with prevention and remediation activities.

IHCL has conducted an Environmental Impact Assessment (EIA) report that covers the impact of its business operations on biodiversity and has obtained a No Objection Certificate (NOC) from the relevant regulators. Constant efforts are made to assess and reduce IHCL’s biodiversity footprint. Furthermore, IHCL has implemented various measures to lessen its environmental impact, such as integrating renewable energy, reducing waste, and optimizing resource utilization.

4. If the entity has undertaken any specific initiatives or used innovative technology or solutions to improve resource efficiency, or reduce impact due to emissions / effluent discharge / waste generated, please provide details of the same as well as outcome of such initiatives as per the following format:

Sr. No.	Initiative undertaken	Details of the initiative (Web-link, if any, may be provided along-with summary)	Outcome of the initiative
1.	Renewable Energy Use	IHCL is utilizing renewable energy for its business operations, and during the year, the share of Renewable Energy (RE) in the total electricity consumption exceeded 50%. This has enabled us to reduce our dependency on fossil fuel-based electricity and to reduce our carbon footprint.	Reduced carbon footprint and reduced dependency on non-renewable resources
2.	Energy Efficient Projects	IHCL has implemented various energy-efficient projects to reduce energy waste. This includes using energy-efficient technologies like Demand Flow technology for optimizing HVAC systems, and energy-efficient motors and cooling towers. They are also raising awareness among employees and guests to encourage energy-saving practices.	Implemented various technologies like IOT solution, Endocube technology, EC motors, Charcoal free tandoor and others to enhance energy efficiency.
3.	Sustainability Certification	IHCL has been committed to sustainability for decades, consistently adopting and integrating various sustainability certifications into its operations. By continuously improving our processes, we ensure that our operations remain environmentally responsible and sustainable, reflecting our dedication to a greener future.	Demonstrated commitment towards Sustainability and achieved LEED Certification for Taj Palace New Delhi, Taj Mahal New Delhi, Taj Mahal Palace and Tower, Mumbai, Taj MG Road & Taj Yeshwantpur.
4.	Fossil Fuel Free Laundry	IHCL is transitioning to fossil fuel-free laundry operations in hotels. This involves replacing diesel-fired boilers with cleaner alternatives like natural gas or electric boilers. This reduces greenhouse gas emissions and improves air quality.	Reduced dependency on fossil fuels and significantly mitigated emissions

Sr. No.	Initiative undertaken	Details of the initiative (Web-link, if any, may be provided along-with summary)	Outcome of the initiative
5.	Biodiversity Assessments	IHCL is committed to protecting and enhancing biodiversity across its portfolio. Many distinct properties of IHCL serve as living laboratories for ecological harmony featuring organic farming, reforestation, indigenous flora planting, and biodiversity conservation. Through the biodiversity assessment programme, hotels were evaluated for their ecological sensitivity, and detailed biodiversity studies were undertaken at Taj Exotica Resort & Spa, Andamans, and Taj Madikeri Resort & Spa, Coorg, due to their distinctive natural ecosystems. These assessments aim to map biodiversity-related materiality and evaluate site-level impacts and dependencies to guide informed decision-making across IHCL's operations to adopt a nature strategy.	Curating a structured approach towards Nature-Positive Strategy.
6.	Demand Flow System in Chiller Plant	IHCL is at the forefront of implementing new and advanced technologies, such as the Demand Flow System in our chiller plants. This innovative approach optimizes energy efficiency and enhances operational performance, underscoring our commitment to sustainable and cutting-edge solutions in our operations.	Considering HVAC system as one of the major energy consuming areas, this technology has significantly enhanced efficiency of chiller plants at various properties.
7.	Heat Pumps	IHCL has adopted heat pumps as a technology to replace traditional boilers for heating systems. Heat pumps are more energy-efficient and reduce the hotel's environmental footprint.	Improved energy efficiency and reduced operational footprint
8.	EV Charging Station	IHCL is installing electric vehicle charging stations at their hotels to promote sustainable transportation options for guests traveling with EVs.	Promotes sustainable vehicles
9.	In-house Glass Water Bottling Plant	IHCL is reducing plastic waste by eliminating single-use plastic water bottles and installing in-house glass water bottling plants. By eliminating plastic water bottles and replacing plastic bathroom amenities & keys with biodegradable alternative materials, the Company aims to enhance the guest experience and meet evolving consumer expectations for sustainable and eco-friendly practices	Reduced plastic consumption
10.	Revamping of Water Treatment Systems	IHCL is revamping its wastewater treatment systems to treat wastewater to a high standard, allowing it to be reused for purposes like irrigation and landscaping. This reduces reliance on freshwater resources.	Increased water reuse and reduced freshwater consumption

5. Does the entity have a business continuity and disaster management plan? Give details in 100 words/ web link.

The IHCL Business Continuity and Disaster Response Plan has been developed to safeguard the smooth operation of critical business functions and ensure the well-being of guests and employees during disruptive incidents or disasters. It is inspired from the 'Tata Disaster Response Guidelines' available at <https://www.tatasustainability.com/pdfs/Highlights/TataDisasterResponseGuidelines.pdf>.

The plan includes an assessment of potential risks and their potential impact on the business. It prioritizes and allocates resources through a risk assessment process, and strategies are formulated to mitigate, transfer, or accept risks. Detailed plans have been devised for each critical business function, identifying key personnel who are trained in their roles and responsibilities. The plan features emergency protocols for immediate response, employee actions, evacuation, sheltering, and effective communication with guests and authorities. It also outlines procedures for damage assessment, property restoration, and recovery.

To ensure ongoing relevance and effectiveness, the plan undergoes regular review and updates every two years. This ensures business protection and provides a safe and comfortable experience for guests. Regular drills and exercises are carried out in collaboration with state and central agencies at the asset level.

6. Disclose any significant adverse impact to the environment, arising from the value chain of the entity. What mitigation or adaptation measures have been taken by the entity in this regard?

Adverse Impact	Mitigation or adaptation measures
Plastic Waste	To mitigate the use of plastic packaged drinking water, we have setup inhouse glass bottling plants which not only reduces our dependence on buying plastic bottles but also helps reduce the energy required to recycle them or waste generated. Also making sure glass bottles are returned to refurbish them in our plant which reduces the waste generated. Additionally, sourcing wooden and paper amenities from vendors.
Food Waste	We have set up organic waste composters or converters in most of our hotel locations so that wet waste is handled internally and not outsourced through third party. Currently we have 26 Organic Waste Treatment Systems (OWC/ Biogas).
Waste water	All the facilities are equipped with wastewater treatment plants and most of them have STP and ETP to recover and use in gardening and cooling towers

7. Percentage of value chain partners (by value of business done with such partners) that were assessed for environmental impact.

As part of our ESG survey IHCL is targeting over 400 vendors, representing ~75% of the company's direct purchases (excluding state corporations, public companies and foreign consultants/ entities). During the reporting year, we have received responses from ~10% of the value of purchases.

8. How many Green Credits have been generated or procured

a. By the listed entity

During the reporting year there were no green credits generated or procured by IHCL.

b. By the top ten value chain partners (in terms of value of purchase and sales, respectively)

During the reporting year there were no green credits generated or procured by IHCL.

PRINCIPLE 7: Businesses when engaging in influencing public and regulatory policy, should do so in a manner that is responsible and transparent



IHCL is transparent regarding its objectives, interests, and operations, dedicated to following ethical and legal standards. Through responsible and clear advocacy, the Company supports the development of public policies that benefit society overall and foster trust with policymakers and stakeholders.

ESSENTIAL INDICATORS

1. a) Number of affiliations with trade and industry chambers/ associations:

22

b) List the top 10 trade and industry chambers/ associations (determined based on the total members of such body) the entity is a member of/ affiliated to.

Sr.	Name of the trade and industry chambers/ associations	Reach of trade and industry chambers / associations (State/National)
1	Confederation Of Indian Industry (CII)	National
2	Indian Association of Tour Operators (IATO)	National
3	Travel Agents Associations of India (TAAI)	National
4	Travel Agents Federation of India (TAFI)	National
5	Pacific Asia Travel Association (PATA)	International
6	Institute Of Directors	National
7	Indo-German Chamber of Commerce	National
8	The Chamber of Tax Consultants	National
9	Global Business Travel Association (GBTA)	National
10	Indian Merchant Chambers (IMC)	National

2. Provide details of corrective action taken or underway on any issues related to anti-competitive conduct by the entity, based on adverse orders from regulatory authorities.

Not Applicable

LEADERSHIP INDICATORS

1. Details of Public Policy positions advocated by the entity

S. No.	Public Policy Advocated	Method resorted for such advocacy	Whether information available in public domain?	Frequency of review by the board	Web link, if available
1.	Representations to the Governments for accordance of industry and infrastructure status to the hospitality sector.	IHCL furthers its public policy advocacy agenda by collaborating with industry associations and grouping with other companies operating in the sector.	Yes	as and when required	Public Advocacy Policy

PRINCIPLE 8: Businesses should promote inclusive growth and equitable development.



Inclusion and equity for all are values fundamental to IHCL. The Company strives to create economic opportunities and benefits that are accessible to all members of society, regardless of background, identity, or situation. IHCL aims to reduce inequality, strengthen social cohesion, and build sustainable and resilient economies.

ESSENTIAL INDICATORS

1. Details of Social Impact Assessments (SIA) of projects undertaken by the entity based on applicable laws, in the current financial year.

Name and brief details of project	SIA notification no.	Date of notification	Whether conducted by independent external agency (Yes / No)	Resulted communicated in public domain	Relevant Web Link
NA	NA	NA	NA	NA	NA

2. Provide information on project(s) for which ongoing Rehabilitation and Resettlement (R&R) is being undertaken by your entity:

Name of project for which R&R is ongoing	State	District	No of Project Affected Families	% of PAF covered by RAR	Amount Paid to PAFs in the FY (in INR)
NA	NA	NA	NA	NA	NA

3. Describe the mechanisms to receive and redress grievances of the community.

IHCL operates across regions and locations with a vast employee and community connect. IHCL connects with its people through multiple outreach programmes, activities, and volunteering initiatives. Social media platforms, emails, and postal letters are also utilized to receive and address all such feedback and grievance for IHCL to continuously improve their services. Our communities can reach us at community.feedback@ihcltata.com.

4. Percentage of input material (inputs to total inputs by value) sourced from local or small-scale suppliers:

	FY 2024-25 (Current Financial Year)	FY 2023-24 (Previous Financial Year)
Directly sourced from MSMEs/ Small producers*	19.83%	18.00%
Directly from within India	96.74%	96.00%

Note: *Sourcing % represents sourcing from MSME suppliers

5. **Job creation in smaller towns – Disclose wages paid to persons employed (including employees or workers employed on a permanent or non-permanent / on contract basis) in the following locations, as % of total wage cost**

Location	FY 2024-25 (Current Financial Year)	FY 2023-24 (Previous Financial Year)
Rural	0%	0%
Semi-urban	0%	0%
Urban	2.10%	2.23%
Metropolitan	97.90%	97.77%

Note: Company has excluded retirement benefits and ESOPs from the wages, in line with the guidance issued by Industry Standards Forum, effective FY 2024-25. Accordingly, the Company has restated FY 2023-24 to enable comparability of the information with FY 2024-25.

LEADERSHIP INDICATORS

- Provide details of actions taken to mitigate any negative social impacts identified in the Social Impact Assessments (Reference: Question 1 of Essential Indicators above):**
Not Applicable
- Provide the following information on CSR projects undertaken by your entity in designated aspirational districts as identified by government bodies:**

Sr.	State	Aspirational District	Amount Spent in INR (lacs)
1	Karnataka	Raichur	24,75,000
2	Karnataka	Yadgir	18,92,000
3	Jammu & Kashmir	Kupwara	25,00,000
4	Jammu & Kashmir	Buniyar	46,75,000
5	Gujarat*	Narmada	0
6	Uttarakhand	Haridwar	14,41,000
7	Bihar	Gaya	17,49,000
8	Bihar	Muzaffarpur	8,91,000
9	Jharkhand	Bokaro	20,68,000
10	Jharkhand	Ranchi	13,20,000
11	Orissa	Rayagada	10,23,000

* IHCL is working as a knowledge partner in this aspirational district by providing support in the design of course content and conducting various capability-building sessions, without making any direct financial contributions in this district.

- (a) Do you have a preferential procurement policy where you give preference to purchase from suppliers comprising marginalized /vulnerable groups? (Yes/No)**

Yes. IHCL has a sustainable procurement policy which provides details on stakeholder engagement, product responsibility, sustainable supply chain and responsible sourcing, preferential procurement, supplier code of conduct, etc. This policy can be referred through the below mentioned link.
[ihcl-sustainable-procurement-policy.pdf](#)

(b) From which marginalized /vulnerable groups do you procure?

Yes we procure from Vulnerable Groups, these groups include Women Entrepreneurs, Minorities, Persons with Disabilities, Indigenous Communities, LGBTQ+ Individuals, and those classified as Low-Income or Socioeconomically Disadvantaged.

(c) What percentage of total procurement (by value) does it constitute?

1.4%

4. Details of the benefits derived and shared from the intellectual properties owned or acquired by your entity (in the current financial year), based on traditional knowledge.

Not Applicable

5. Details of corrective actions taken or underway, based on any adverse order in intellectual property related disputes wherein usage of traditional knowledge is involved.

NIL

6. Details of beneficiaries of CSR Projects.

Sr.	CSR Project	No. of persons benefited from CSR Projects	% of beneficiaries from vulnerable and marginalized group
1	Skilling Initiative	15,353	100%
2	Women Entrepreneurship	159	100%
3	Waste Management	1,350	100%
4	Integrated Water Resource	3,560	100%
5	Education – Girl Child	90	100%

PRINCIPLE 9: Businesses should engage with and provide value to their consumers in responsible manner



IHCL is a responsible entity and accountability, and transparency are fundamental. Customer needs and preferences are primary and IHCL strives to meet those needs in an ethical, transparent, and fair manner. The Company guarantees that its services are reliable and safe.

ESSENTIAL INDICATORS

1. Describe the mechanisms in place to receive and respond to consumer complaints and feedback.

- Hotel Level - TrustYou & Frontline
- Social Media Platforms
- Taj Reservation Worldwide
- Dedicated desks – Members Gold & Service Platinum Desk, Epicure Customer Care, Tata Neu Customer Care, The Chambers Concierge
- Taj Live Command Centre - Online Reputation Management
- Write to Us Portal
- Care@Tajness - An industry first initiative to listen, learn and leverage insights into building innovative product and service solutions.
- Sales Team

2. Turnover of products and/ services as a percentage of turnover from all products/service that carry information.

Type	As a percentage to total turnover
Environment and Social parameters relevant to product	100
Safe and responsible usage	100
Recycling and/or safe disposal	100

3. Number of consumer complaints

	FY 2024-25 (Current Financial Year)			FY 2023-24 (Previous Financial Year)		
	Received during the year	Pending resolution at the end of year	Remarks	Received during the year	Pending resolution at the end of year	Remarks
Data privacy	0	0	NA	0	0	NA
Advertising	0	0	NA	0	0	NA
Cyber-security	0	0	NA	0	0	NA
Delivery of essential services	0	0	NA	0	0	NA
Restrictive Trade Practices	0	0	NA	0	0	NA
Unfair Trade Practices	0	0	NA	0	0	NA
Others	0	0	NA	0	0	NA

4. Details of instances of product recalls on account of safety issues

	Number	Reason for recall
Voluntary recalls		
Forced recalls		Not Applicable

5. Does the entity have a framework/ policy on cyber security and risks related to data privacy? (Yes/No) If available, provide a web-link of the policy.

Yes. IHCL has a [Cyber Security Policy](#) in place that covers privacy. The organisation has a defined Cybersecurity Policy along with Privacy framework for the organisation.

6. Provide details of any corrective actions taken or underway on issues relating to advertising, and delivery of essential services; cyber security and data privacy of customers; re-occurrence of instances of product recalls; penalty / action taken by regulatory authorities on safety of products / services.

IHCL has taken multiple corrective actions to tackle risks associated with cyber security and customer data privacy. IHCL regularly conducts vulnerability assessments, penetration testing, and configuration reviews of its systems. The Company provides training sessions to all relevant stakeholders, keeping them abreast with the protocol that needs to be followed to safeguard the organization from potential threats.

Furthermore, the organization takes appropriate steps from time to time to assess and address cyber security issues. Further action is being contemplated to approach the third party vendors for their security controls as they had the data access. EDR, stricter password policy, red team exercise, encryption and data loss prevention tool are some initiatives, the Company has installed/upgraded.

7. Provide the following information relating to data breaches:

a. Number of instances of data breaches

0

b. Percentage of data breaches involving personally identifiable information of customers

0

c. Impact, if any, of the data breaches.

No data breach incident is reported during the audit period.

LEADERSHIP INDICATORS

1. Channels / platforms where information on products and services of the entity can be accessed (provide web link, if available).

The platforms and channels where information can be accessed are:

I Websites and Application - Company and Brand specific

- a. <https://www.ihcltata.com/>
- b. <https://www.tajhotels.com/>
- c. <https://www.vivantahotels.com/>
- d. <https://www.seleqtionshotels.com/>
- e. <https://www.amastaysandtrails.com/>
- f. <https://www.gingerhotels.com/>
- g. <https://www.qmin.co.in/>
- h. <https://soulinaire.com/>
- i. <https://treeofliferesorts.com/>
- j. <https://www.claridges.com/the-claridges-new-delhi/>
- k. <https://www.tataneu.com/>
- l. [Tata Neu App](#)

II Social media platforms (Instagram, Facebook, YouTube, LinkedIn)

A. Taj Hotels

- a. <https://www.facebook.com/TajHotels/>
- b. <https://www.instagram.com/tajhotels>
- c. <https://x.com/TajHotels>
- d. <https://www.linkedin.com/company/taj-hotels/>

B. Vivanta Hotels

- a. <https://www.facebook.com/VivantaHotels/>
- b. <https://www.instagram.com/vivantahotels/>
- c. <https://x.com/VivantaHotels>

C. Ginger

- a. <https://www.facebook.com/stayatginger>
- b. <https://www.instagram.com/stayatginger/>
- c. <https://x.com/stayatginger>
- d. <https://www.linkedin.com/company/gingerhotels/>

D. SeleQtions

- a. <https://www.facebook.com/SeleQtions/>
- b. <https://www.instagram.com/seleqtions/>
- c. <https://x.com/seleqtions>

E. Ama Trails & Stays

- a. <https://www.facebook.com/AmaStaysAndTrails/>
- b. https://x.com/amastays_trails
- c. https://www.instagram.com/amastays_trails/

F. Qmin

- a. <https://www.facebook.com/QminApp/>
- b. <https://x.com/QminApp>
- c. <https://www.instagram.com/qminapp/>

G. Gateway Hotels

- a. <https://www.facebook.com/GatewayHotelsAndResorts/>
- b. <https://www.instagram.com/gatewayhotels/>
- c. https://x.com/Gateway_Hotels

H. Wellness Circle

- a. <https://www.facebook.com/jwellnesscircle>
- b. <https://www.instagram.com/jwellnesscircle>
- c. <https://x.com/JWellnessCircle>

I. Tree of life Resorts

- a. <https://www.facebook.com/treeofliferesorts/>
- b. <https://www.instagram.com/treeofliferesortsandhotels>
- c. <https://x.com/tolresorts>
- d. <https://www.linkedin.com/company/treeofliferesorts/>

J. Soulinaire

- a. <https://www.facebook.com/soulinaire/>
- b. <https://www.instagram.com/soulinaire/>
- c. <https://www.youtube.com/@Soulinaire>
- d. <https://www.linkedin.com/company/soulinaire/>

2. Steps taken to inform and educate consumers about safe and responsible usage of products and/or services.

The company disseminates information about safe and responsible usage of products through:

- a) Website
- b) E-mailers
- c) Brochures

3. Mechanisms in place to inform consumers of any risk of disruption/discontinuation of essential services.

IHCL has various channels of communication it uses for customer interactions in cases of service disruption or discontinuation. Modes of communication include emailers, the website, brochures, and physical channels such as call centres and hotels. Based on the contingency and its intensity and urgency, IHCL may choose to deploy the most appropriate channel(s).

4. a) *Does the entity display product information on the product over and above what is mandated as per local laws? (Yes/No/Not Applicable)? If yes, provide details in brief.*

No

b) *Did your entity carry out any survey with regard to consumer satisfaction relating to the major products / services of the entity, significant locations of operation of the entity or the entity as a whole? (Yes/No)*

Yes, TrustYou surveys are undertaken for Consumer Satisfaction at the hotel and brand level. It captures the post stay feedback and aggregates feedback from multiple online consumer channels.

INDEPENDENT PRACTITIONERS' REASONABLE ASSURANCE REPORT

To the Board of Directors of The Indian Hotels Company Limited

Assurance report on the sustainability disclosures in the Business Responsibility and Sustainability Reporting (BRSR) Core Format

Assurance report on the sustainability disclosures in the Business Responsibility and Sustainability Reporting (BRSR) Core Format¹ (called 'Identified Sustainability Information' (ISI) of The Indian Hotels Company Limited (the 'Company') for the period from 1 April 2024 to 31 March 2025. The ISI is included in the Business Responsibility and Sustainability Reporting of the Company for the period from 1 April 2024 to 31 March 2025.

Opinion

We have performed a reasonable assurance engagement on whether the Company's sustainability disclosures in the BRSR Core Format (refer to Annexure 1) for the period from 1 April 2024 to 31 March 2025 have been prepared in accordance with the reporting criteria (refer table below).

Identified Sustainability Information (ISI) subject to assurance	Period subject to assurance	Page number in the Integrated Annual Report	Reporting criteria
BRSR Core (refer Annexure - 1)	From 1 April 2024 to 31 March 2025	158 to 197	<ul style="list-style-type: none"> - Regulation 34(2)(f) of the Securities and Exchange Board of India (SEBI) Listing Obligations and Disclosure Requirements (SEBI LODR) - Guidance notes for BRSR format issued by SEBI - World Resource Institute (WRI) / World Business Council for Sustainable Development (WBCSD) Greenhouse Gas (GHG) Protocol (A Corporate Accounting and Reporting Standards)

This engagement was conducted by a multidisciplinary team including assurance practitioners, engineers and environmental and social professionals.

In our opinion, the Company's Identified Sustainability Information on pages 158 to 197 of the Integrated Annual Report for the period 1 April 2024 to 31 March 2025 is prepared, in all material respects, in accordance with the Regulation 34(2)(f) of the Securities and Exchange Board of India (SEBI) Listing Obligations and Disclosure Requirements (SEBI LODR) and as per the Reporting Boundary set out in Section A of page 158.

Basis for opinion

We conducted our engagement in accordance with International Standard on Assurance Engagements (ISAE) 3000 (Revised), Assurance Engagements Other Than Audits or Reviews of Historical Financial Information and ISAE 3410, Assurance Engagements on Greenhouse Gas Statements issued by the International Auditing and Assurance Standards Board (IAASB). Our responsibilities under those standards are further described in the "Our responsibilities" section of our report.

We have complied with the independence and other ethical requirements of the International Code of Ethics for Professional Accountants (including International Independence Standards) issued by the International Ethics Standards Board for Accountants (IESBA).

KPMG Assurance and Consulting Services LLP (the Firm) applies International Standard on Quality Management (ISQM) 1, Quality Management for Firms that Perform Audits or Reviews of Financial Statements, or Other Assurance or Related Services Engagements, issued by the IAASB. This standard requires the firm to design, implement and operate a system of quality management, including policies or procedures regarding compliance with ethical requirements, professional standards and applicable legal and regulatory requirements.

We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other information

Management and the Board of Directors are responsible for the other information. The other information comprises the information included in the Company's Integrated Annual Report (but does not include the BRSR Core and assurance report thereon). The Company's Integrated Annual Report is expected to be made available to us after the date of this assurance report.

¹Notified by SEBI vide Circular No. SEBI/HO/CFD/CFD-SEC-2/P/CIR/2023/122 dated July 12, 2023

Our reasonable assurance on the BRSR Core does not cover the other information and we are not expressing any form of assurance conclusion thereon.

In connection with our assurance on the BRSR Core attributes, our responsibility is to read the other information identified above when it becomes available, and in doing so, consider whether other information is materially inconsistent with the BRSR Core, or our knowledge obtained in the assurance, or otherwise appears to be materially misstated.

When we read the Integrated Annual Report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to Those Charged With Governance and describe actions applicable under the applicable laws and regulations.

Intended use or purpose

The ISI and our reasonable assurance report are intended for users who have reasonable knowledge of the BRSR Core attributes, the reporting criteria and who have read the information in the ISI with reasonable diligence and understand that the ISI is prepared and assured at appropriate levels of materiality.

Our opinion is not modified in respect of this matter.

Responsibilities for the Identified Sustainability Information (ISI)

The management of the Company acknowledges and understands their responsibility for:

- designing, implementing and maintaining internal controls relevant to the preparation of the ISI that is free from material misstatement, whether due to fraud or error;
- selecting or establishing suitable criteria for preparing the ISI, taking into account applicable laws and regulations, if any, related to reporting on the ISI, identification of key aspects, engagement with stakeholders, content, preparation and presentation of the ISI in accordance with the reporting criteria; disclosure of the applicable criteria used for preparation of the ISI in the relevant report;
- preparing, fairly stating and properly calculating the ISI in accordance with the reporting criteria;
- ensuring the reporting criteria is available for the intended users with relevant explanations;
- establishing targets, goals and other performance measures, and implementing actions to achieve such targets, goals and performance measures;
- providing the details of the management personnel who takes ownership of the ISI disclosed in the report;
- ensuring compliance with law, regulation or applicable contracts;
- making judgements and estimates that are reasonable in the circumstances;
- identifying and describing any inherent limitations in the measurement or evaluation of information covered by assurance in accordance with the reporting criteria;
- preventing and detecting fraud;
- selecting the content of the ISI, including identifying and engaging with intended users to understand their information needs;
- informing us of other information that will be included with the ISI;
- supervision of other staff involved in the preparation of the ISI.

Those charged with governance are responsible for overseeing the reporting process for the Company's ISI.

Inherent limitations

The preparation of the Company's BRSR information requires the management to establish or interpret the criteria, make determinations about the relevance of information to be included, and make estimates and assumptions that affect the reported information.

Measurement of certain amounts and BRSR Core metrics, some of which are estimates, is subject to substantial inherent measurement uncertainty, for example, GHG Footprint, Water Footprint, Energy Footprint. Obtaining sufficient appropriate evidence to support our opinion does not reduce the uncertainty in the amounts and metrics.

Our responsibilities

We are responsible for:

- Planning and performing the engagement to obtain reasonable assurance on the sustainability disclosures in the BRSR Core are free from material misstatement, whether due to fraud or error, in accordance with the Reporting Criteria in line with the section above;
- Forming an independent opinion, based on the procedures we have performed and the evidence we have obtained; and
- Reporting our reasonable assurance opinion to the Board of Directors of the Company

Summary of the work we performed as the basis for our opinion

We exercised professional judgment and maintained professional skepticism throughout the engagement. We designed and performed our procedures to obtain evidence that is sufficient and appropriate to provide a basis for our reasonable assurance opinion.

The nature, timing, and extent of the procedures selected depended on our judgement, including an assessment of the risks of material misstatement of the ISI covered by reasonable assurance, whether due to fraud or error. We identified and assessed the risks of material misstatement through understanding the ISI covered by reasonable assurance and the engagement circumstances. We also obtained an understanding of the internal control relevant to the ISI covered by reasonable assurance in order to design procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of internal controls. In carrying out our engagement, we:

- assessed the suitability of the criteria used by the Company in preparing the ISI covered by reasonable assurance;
- evaluated the appropriateness of reporting policies, quantification methods and models used in the preparation of the information covered by reasonable assurance and the reasonableness of estimates made by the Company; and
- evaluated the overall presentation of the information covered by reasonable assurance.

Exclusions

Our assurance scope excludes the following and therefore we do not express an opinion on the same:

- Any form of review of the commercial merits, technical feasibility, accuracy, compliance with applicable legislation for the project. We are not required to verify any of the judgements and commercial risks associated with the project, nor comment upon the possibility of the financial projections being achieved.
- The Company's statements that describe the strategy, progress on goals (other than those listed under the scope of assurance), expression of opinion, claims, belief, aspiration, expectation, aim to future intention provided by the Company, and assertions related to Intellectual Property Rights and other competitive issues.
- Operations of the Company other than those mentioned in the "Scope of Assurance".
- Aspects of the BRSR and the data/information (qualitative or quantitative) other than the ISI.
- Data and information outside the defined reporting period i.e., from 1 April 2024 to 31 March 2025.

For KPMG Assurance and Consulting Services LLP

Date: June 9, 2025

K G Pasupathi

Place: Mumbai

Partner

Annexure – 1

BRSR Core attributes

Principle	Attribute/Area	Parameter/Metric
1 - E8	Fairness in Engaging with Customers and Suppliers	Number of days of accounts payable
1 - E9	Open-ness of business	Concentration of purchases & sales done with trading houses, dealers, and related parties Loans and advances & investments with related parties
3 - E1 c	Enhancing Employee Wellbeing and Safety	Spending on measures towards well-being of employees and workers
3 - E11		Details of safety related incidents (LTIFR, Recordable Injuries, Fatalities, High Consequence Injuries)
5 - E3 b	Enabling Gender Diversity in Business	Gross wages paid to females as % of total wages paid by the entity
5 - E7		Complaints filed under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013
6 - E1	Energy Footprint	Total energy consumption
		Energy intensity (per rupee of turnover, per rupee of turnover adjusted for PPP, per physical output)
6 - E3	Water Footprint	Provide details of water withdrawal by source
		Total water consumption
6 - E4	Water Footprint	Water consumption intensity (per rupee of turnover, per rupee of turnover adjusted for PPP, per physical output)
		Water Discharge by destination and levels of Treatment
6 - E7	GHG Footprint	Total Scope 1 emissions (Break-up of the GHG into CO ₂ , CH ₄ , N ₂ O, HFCs, PFCs, SF ₆ , NF ₃ , if available)
		Total Scope 2 emissions (Break-up of the GHG into CO ₂ , CH ₄ , N ₂ O, HFCs, PFCs, SF ₆ , NF ₃ , if available)
6 - E9	Embracing circularity - waste details	GHG Emission Intensity (Scope 1+2) (per rupee of turnover, per rupee of turnover adjusted for PPP, per physical output)
		Provide details related to waste generated by category of waste
		Waste intensity (per rupee of turnover, per rupee of turnover adjusted for PPP, per physical output)
8 - E4	Enabling Inclusive Development	Each category of waste generated, total waste recovered through recycling, re-using or other recovery operations
		For each category of waste generated, total waste disposed by nature of disposal method
8 - E5	Enabling Inclusive Development	Percentage of input material (inputs to total inputs by value) sourced from suppliers (MSMEs/small suppliers and directly within India)
8 - E5	Enabling Inclusive Development	Wages paid to persons employed in smaller towns as % of total wage cost
9 - E7	Fairness in Engaging with Customers and Suppliers	Instances involving loss / breach of data of customers as a percentage of total data breaches or cyber security events