Company Registration No. 200808802R

360 ONE Capital Pte. Ltd.

Annual Financial Statements
31 March 2025

360 ONE Capital Pte. Ltd.

General information

Directors

Amit Garg
Vikram Malhotra (Resigned on 30 April 2025)
Arunabh Banerjee (Resigned on 30 May 2025)
Raveen Pawar (Appointed on 30 May 2025)

Company Secretary

LAI CHWEN WOEI

Registered Office

12, Marina View
#20-01, Asia Square Tower 2,
Singapore 018961

Auditor

Ernst & Young LLP

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360 ONE Capital Pte. Ltd.

Directors' statement

The directors are pleased to present their statement to the members together with the audited financial statements of 360 ONE Capital Pte. Ltd. (the "Company") for the financial year ended 31 March 2025.

Opinion of the directors

In the opinion of the directors,

(a) the accompanying statement of comprehensive income, statement of financial position, statement of changes in equity and statement of cash flow statement together with notes thereto are drawn up so as to give a true and fair view of the financial position of the Company as at 31 March 2025 and the financial performance, changes in equity and cash flows of the Company for the financial year ended on that date; and

(b) at the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

Directors

The directors of the Company in office at the date of this statement are:

Amit Garg
Raveen Pawar (Appointed on 30 May 2025)

Arrangements to enable directors to acquire shares or debentures.

Neither at the end of nor at any time during the financial year was the Company a party to any arrangement whose objects are, or one of whose object is, to enable the directors of the Company to acquire benefits by means of the acquisition of shares or debentures of the Company or any other body corporate.

Directors' interests in shares or debentures

According to the register of directors' shareholdings required to be kept under section 164 of the Singapore Companies Act 1967, none of the directors holding office at the end of the financial year had any interest in the shares in, or debentures of, the Company or its related corporations except as follows:

	Direct interest	
Name of directors	**At the beginning of financial year**	**At the end of financial year**
Ordinary shares of the ultimate holding company (360 ONE WAM Limited)		
Amit Garg	53,500	58,000

Directors' interests in shares or debentures (cont'd)

		Direct interest	
Name of directors		**At the beginning of financial year**	**At the end of financial year**
Options to subscribe for ordinary shares of the ultimate holding company (360 ONE WAM Limited)			
Amit Garg		29,315	22,013
Vikram Malhotra	(Resigned on 30 April 2025)	290,000	290,000
Arunabh Banerjee	(Resigned on 30 May 2025)	90,000	90,000
Raveen Pawar	(Appointed on 30 May 2025)	6,226	29,220

Share options

During the financial year, there was:

(a) no option granted by the Company to any person to take up unissued shares of the Company; and

(b) no share issued by virtue of the exercise of options to take up unissued shares of the Company.

At the end of the financial year, there was no unissued share of the Company under option.

Auditor

Ernst & Young LLP have expressed their willingness to accept appointment as auditor.

Amit Garg
Director

Raveen Pawar
Director

Singapore
20 June 2025

Independent auditor's report to the members of 360 ONE Capital Pte. Ltd.

Report on the audit of the financial statements.

Opinion

We have audited the financial statements of 360 ONE Capital Pte. Ltd. (the "Company"), which comprise the statement of financial position as at 31 March 2025, and the statement of comprehensive income, statement of changes in equity and statement of cash flow for the financial year then ended, and notes to the financial statements, including material accounting policy information.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Companies Act 1967 (the "Act") and Financial Reporting Standards in Singapore ("FRSs") so as to give a true and fair view of the financial position of the Company as at 31 March 2025 and of the financial performance, changes in equity and cash flows of the Company for the financial year ended on that date.

Basis for opinion

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Accounting and Corporate Regulatory Authority ("ACRA") Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities ("ACRA Code") together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other information

Management is responsible for other information. The other information comprises the general information and directors' statement.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements, or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of management and directors for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Act and FRSs, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The directors' responsibilities include overseeing the Company's financial reporting process.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We are also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

Auditor's responsibilities for the audit of the financial statements (cont'd)

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on other legal and regulatory requirements.

In our opinion, the accounting and other records required by the Act to be kept by the Company have been properly kept in accordance with the provisions of the Act.

Ernst & Young LLP

Ernst & Young LLP

Public Accountants and
Chartered Accountants
Singapore

20 June 2025

360 ONE Capital Pte. Ltd.

Statement of comprehensive income
For the financial year ended 31 March 2025

	Notes	2025 S$	2024 S$
Revenue from operations	17	5,508,873	4,158,746
Other income	18	2,000	80,132
Total revenue		5,510,873	4,238,878
Expenses			
Employee's compensation and related costs	19	6,742,621	5,661,693
Finance cost		38,624	18,598
Depreciation and amortisation expense	9, 10 & 11	1,144,247	755,916
Net foreign exchange loss/(gain)		97,469	(132,176)
Fair value gain on financial assets at fair value through profit or loss	24	(13,610)	(1,621,913)
Realised (gain)/loss on financial assets at fair value through profit or loss	24	(177,408)	2,663,445
Other operating expenses	20	1,232,299	1,884,868
Total expenses		9,064,242	9,230,431
Loss before income tax		(3,553,369)	(4,991,553)
Income tax expense	21	–	–
Loss for the year, representing total comprehensive loss for the year		(3,553,369)	(4,991,553)

The accompanying accounting policies and explanatory information form an integral part of the financial statements.

360 ONE Capital Pte. Ltd.

Statement of financial position
As at 31 March 2025

	Notes	2025 S$	2024 S$
ASSETS			
Current assets			
a. Financial Assets			
i. Financial assets at fair value through profit or loss	4, 24	534,036	2,291,116
ii. Trade receivables	5	264,542	1,930,732
iii. Cash and cash equivalents	6	1,595,043	1,018,038
iv. Other receivables	7	190,660	212,879
b. Right-of-use asset	11	515,930	-
c. Other current assets	8	564,335	600,330
Total current assets		3,664,546	6,053,095
Non-current assets			
a. Property, plant and equipment	9	77,276	139,103
b. Intangible assets	10	2,802,956	3,320,424
c. Right-of-use asset	11	-	1,079,746
Total non-current assets		2,880,232	4,539,273
Total Assets		6,544,778	10,592,368
LIABILITIES AND EQUITY			
Current liabilities			
Financial Liabilities			
i Amount due to related companies	12	306,066	180,358
ii Accrued expenses and other payables	13	738,871	769,570
iii Lease liability	14	577,313	1,180,446
iv Other payables	13	51,515	37,612
Total current liabilities		1,673,765	2,167,986
Equity			
a. Share capital	16	22,925,719	22,925,719
b. Accumulated losses		(19,111,602)	(15,558,233)
c. Merger reserve		1,056,896	1,056,896
Total Equity		4,871,013	8,424,382
Total Equity and Liabilities		6,544,778	10,592,368

The accompanying accounting policies and explanatory information form an integral part of the financial statements.

360 ONE Capital Pte. Ltd.

Statement of changes in equity
For the financial year ended 31 March 2025

	Share Capital S$	**Merger Reserve** S$	**Other Reserve** S$	**Accumulated losses** S$	**Total Equity** S$
Balance at 1 April 2023	22,925,719	1,056,896	–	(10,566,680)	13,415,935
Loss for the year, representing total comprehensive loss for the year	–	–	–	(4,991,553)	(4,991,553)
Balance at 31 March 2024	22,925,719	1,056,896	–	(15,558,233)	8,424,382
Balance at 1 April 2024	22,925,719	1,056,896	–	(15,558,233)	8,424,382
Loss for the year, representing total comprehensive loss for the year	–	–	–	(3,553,369)	(3,553,369)
Capital contribution representing equity-settled share-based awards	–	–	199,595	–	199,595
Return of capital contribution on equity-settled share-based awards	–	–	(199,595)	–	(199,595)
Balance at 31 March 2025	22,925,719	1,056,896	–	(19,111,602)	4,871,013

The accompanying accounting policies and explanatory information form an integral part of the financial statements.

360 ONE Capital Pte. Ltd.

Statement of cash flow
For the financial year ended 31 March 2025

	2025 S$	**2024** S$
Cash flows from operating activities		
Loss before income tax	(3,553,369)	(4,991,553)
Adjustments for:		
Depreciation and amortisation expenses	1,144,247	755,916
Interest on lease liability	38,624	15,236
Interest expense	–	3,362
Realised (gain)/loss on sale of financial assets at FVTPL	(177,408)	2,663,445
Fair value gain on financial assets at fair value through profit or loss	(13,610)	(1,621,913)
Operating cash flows before movements in working capital	(2,561,516)	(3,175,507)
Decrease/(Increase) in trade receivables	1,666,190	(614,224)
Decrease/(Increase) in other receivables	22,219	(185,218)
Decrease/(Increase) in other current assets	35,995	(528,249)
Increase/(Decrease) in amount due to related companies	125,708	(1,000,853)
Decrease in accrued expenses and other payables	(30,699)	(482,216)
Increase/(Decrease) in other payables	13,903	(907,655)
	(728,200)	(6,893,922)
Less: Interest paid	–	(15,236)
Net cash flows used in operating activities	(728,200)	(6,909,158)
Cash flows from investing activities		
Purchase of property, plant and equipment	(1,136)	(134,313)
Net proceeds from sale of financial assets at FVTPL	1,948,098	7,300,176
Net cash flows generated from investing activities	1,946,962	7,165,863
Cash flows from financing activities		
Payment of interest cost	(38,624)	(3,362)
Payment of lease liabilities	(603,133)	(111,983)
Net cash used in financing activities	(641,757)	(115,345)
Net increase in cash and cash equivalents for the year	577,005	141,360
Cash and cash equivalents at beginning of year	1,018,038	876,678
Cash and cash equivalents at end of year (Note 6)	1,595,043	1,018,038

The accompanying accounting policies and explanatory information form an integral part of the financial statements.

1. Corporate information

360 ONE Capital Pte. Ltd. (the “Company”) is a private limited company incorporated in the Republic of Singapore whose registered office is at 12 Marina View #20-01 Singapore 018961. The immediate holding company and ultimate holding company is 360 ONE WAM Limited, a company incorporated in India.

The principal activity of the Company is to carry on its business in fund management and certain financial advisory services in Singapore.

The Company was issued a Capital Markets Services License by the Monetary Authority of Singapore (“MAS”) and licensed under the Securities and Future Act (Chapter 289) to conduct fund management and dealing in capital market products. There was no significant change in nature of these activities during the financial year. On 27 October 2021, the Company amalgamated with IIFL (Asia) Pte. Ltd and IIFL Securities Pte. Ltd as a result of reorganisation of the group structure. There were no significant changes in the principal activities except for the amalgamation in 2021. As a result, the Capital Markets Services License for IIFL Securities Pte. Ltd. has been terminated.

2. Material accounting policy information

2.1 *Basis of preparation*

The financial statements of the Company have been prepared in accordance with Singapore Financial Reporting Standards (“FRS”).

The financial statements have been prepared under the historical cost basis, except as disclosed in the accounting policies below.

The financial statements are presented in Singapore Dollar (“SGD” or “S$”).

The preparation of financial statements in conformity with FRS requires management to exercise its judgement in the process of applying the Company’s accounting policies. It also requires the use of certain critical accounting estimates and assumptions. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in Note 3.

2.2 *New accounting standards effective on 1 April 2024*

The accounting policies adopted are consistent with those of the previous financial year except in the current financial year, the Company has adopted all the new and revised standards which are effective for annual financial periods beginning on or after 1 April 2024. The adoption of these standards did not have any material effect on the financial performance or position of the Company.

2. Material accounting policy information (cont'd)

2.3 *Standards issued but not yet effective.*

The Company has not adopted the following standards that have been issued but not yet effective:

Description	**Effective for annual periods beginning on or after**
Amendments to FRS 21 *The Effects of Changes in Foreign Exchange Rates: Lack of Exchangeability*	1 January 2025
Amendments to FRS 109 *Financial Instruments* and FRS 107 *Financial Instruments* Classification and Measurement of Financial Instruments	1 January 2026
Annual Improvement to FRSs Volume 11	1 January 2026
FRS 118 *Presentation and Disclosure in Financial Statements*	1 January 2027
FRS 119 *Subsidiaries without Public Accountability*	1 January 2027

The directors expect that the adoption of the standards above will have no material impact on the financial statements in the year of initial application except for FRS 118.

FRS 118 Presentation and Disclosure in Financial Statements introduces new requirements for presentation within the statement of comprehensive income, including specified totals and subtotals. Furthermore, entities are required to classify all income and expenses within the statement of comprehensive income into one of five categories: operating, investing, financing, income taxes and discontinued operations, whereof the first three are new.

It also requires disclosure of newly defined management-defined performance measures, subtotals of income and expenses, and includes new requirements for aggregation and disaggregation of financial information based on the identified 'roles' of the primary financial statements and the notes.

In addition, narrow-scope amendments have been made to FRS 7 Statement of Cash Flows, which include changing the starting point for determining cash flows from operations under the indirect method, from 'profit or loss' to 'operating profit or loss' and removing the optionality around classification of cash flows from dividends and interest. In addition, there are consequential amendments to several other standards. FRS 118, and the amendments to the other standards, is effective for reporting periods beginning on or after 1 January 2027, but earlier application is permitted and must be disclosed. FRS 118 will apply retrospectively.

The directors are currently working to identify all impacts the amendments will have on the financial statements and notes to the financial statements.

2.4 *Financial instruments*

(a) *Financial assets*

<u>Initial recognition and measurement</u>

Financial assets are recognised when, and only when the entity becomes party to the contractual provisions of the instruments. The Company determines the classification of its financial assets at initial recognition.

2. Material accounting policy information (cont'd)

2.4 *Financial instruments (cont'd)*

(a) *Financial assets (cont'd)*

<u>Initial recognition and measurement (cont'd)</u>

At initial recognition, the Company measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at fair value through profit or loss are expensed in profit or loss.

Trade receivables are measured at the amount of consideration to which the Company expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third party, if the trade receivables do not contain a significant financing component at initial recognition.

<u>Subsequent measurement</u>

Subsequent measurement of debt instruments depends on the Company's business model for managing the asset and the contractual cash flow characteristics of the asset. The measurement categories for classification of financial assets are:

(i) *Financial assets at amortised cost*

Financial assets that are held for the collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Financial assets are measured at amortised cost using the effective interest method, less impairment. Gains and losses are recognised in profit or loss when the assets are derecognised or impaired, and through amortisation process.

Financial assets carried at amortised cost of the Company are presented as "Cash and cash equivalents", "Trade receivables", "Other receivables" and "Other current assets" excluding prepaid expenses.

(ii) *Financial assets at fair value through profit or loss*

Assets that do not meet the criteria for amortised cost or FVOCI are measured at fair value through profit or loss. A gain or loss on a debt instrument that is subsequently measured at fair value through profit or loss and is not part of a hedging relationship is recognised in profit or loss in the period in which it arises.

Financial assets measured at fair value through profit or loss of the Company are presented as "Financial assets at fair value through profit or loss" on the statement of financial position.

2. Material accounting policy information (cont'd)

2.4 *Financial instruments (cont'd)*

(a) *Financial assets (cont'd)*

Regular way purchase or sale of a financial asset

All regular way purchases and sales of financial assets are recognised or de-recognised on the trade date i.e., the date that the Company commits to purchase or sell the asset. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the period generally established by regulation or convention in the marketplace concerned.

De-recognition

A financial asset is derecognised where the contractual right to receive cash flows from the asset has expired. On de-recognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received and any cumulative gains or losses that had been recognised in other comprehensive income is recognised in profit or loss.

(b) *Financial liabilities*

Initial recognition and measurement

Financial liabilities are recognised when, and only when, the Company becomes a party to the contractual provisions of the financial instrument. The Company determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognised initially at fair value plus in the case of financial liabilities not at fair value through profit or loss, directly attributable transaction costs. Financial liabilities of the Company are presented as “Amounts due to related companies”, “Accrued expenses and other payables” and "Other payables" on the statement of financial position.

Subsequent measurement

After initial recognition, financial liabilities that are not carried at fair value through profit or loss are subsequently measured at amortised cost using the effective interest method. Gains and losses are recognised in profit or loss when the liabilities are derecognised, and through the amortisation process.

De-recognition

A financial liability is de-recognised when the obligation under the liability is discharged or cancelled or expired. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. On de-recognition, the difference between the carrying amounts and the consideration paid is recognised in profit or loss.

2. Material accounting policy information (cont'd)

2.5 *Share capital*

Ordinary shares are classified as equity.

2.6 *Fair value measurement*

The Company measures financial instruments such as unquoted investments in funds at fair value at each balance sheet date.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability; or
- In the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible by the Company.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 - Quoted (unadjusted) market prices in active markets for identical assets or liabilities.

- Level 2 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.

- Level 3 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For assets and liabilities that are recognised in the financial statements at fair value on a recurring basis, the Company determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

2. Material accounting policy information (cont'd)

2.7 *Property, plant and equipment*

Plant and equipment are carried at cost, less accumulated depreciation and any accumulated impairment losses.

Depreciation is charged so as to write off the cost of assets over their estimated useful lives, using the straight-line method, on the following bases:

Computers	-	3 years
Furniture and fittings	-	5 years
Office equipment	-	5 years

The estimated useful lives, residual values and depreciation method are reviewed for impairment when events or changes in circumstances indicate that the carrying values may not be recoverable.

The gain or loss arising on disposal or retirement of an item of plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in statement of profit or loss and other comprehensive (loss)/income.

Fully depreciated assets still in use are retained in the financial statements.

2.8 *Impairment of non-financial assets*

At the end of each reporting period, the Company reviews the carrying amounts of the non-financial assets to determine whether there is any indication that these assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the Company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss.

Where an impairment loss subsequently reverses, the carrying amount of the asset (cash-generating unit) is increased to the revised estimate of its recoverable amount, such that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss.

2.9 *Intangible assets*

Intangible assets acquired separately are reported at cost less accumulated amortization where they are considered to have finite useful lives and accumulated impairment losses (if any). Intangible assets with finite useful lives are amortised on a straight-line basis over their estimated useful lives. The estimated useful life and amortization method are reviewed as at each reporting date, with the effect of any changes in estimate being accounted for on a prospective basis.

2. Material accounting policy information (cont'd)

2.9 *Intangible assets (cont'd)*

Impairment of intangible assets

As at each reporting date, the Company reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the Company estimates the recoverable amount of the cash-generating unit to which the asset belongs. Where a reasonable and consistent basis of allocation can be identified, corporate assets are also allocated to individual cash-generating units, or otherwise they are allocated to the smallest group of cash-generating units for which a reasonable and consistent allocation basis can be identified.

Acquisition of rights to operate, administrate and manage the funds recognised as intangible asset as per FRS 38 is amortised over its useful life of 10 years with effect from 2021.

2.10 *Leases*

The Company assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

Company as a lessee

The Company applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Company recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

(a) ***Right-of-use assets***

The Company recognises right-of-use assets at the commencement date of the lease.

Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets.

Office Premises - Lease term

If ownership of the leased asset transfers to the Company at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset.

The right-of-use assets are also subject to impairment. Refer to the accounting policies in section 2.8 Impairment of non-financial assets.

2. Material accounting policy information (cont'd)

2.10 *Leases (cont'd)*

(b) *Lease liabilities*

At the commencement date of the lease, the Company recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Company and payments of penalties for terminating the lease, if the lease term reflects the Company exercising the option to terminate.

Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Company uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments or a change in the assessment of an option to purchase the underlying asset.

2.11 *Provisions*

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that the Company will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. Where a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows.

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, the receivable is recognised as an asset if it is virtually certain that reimbursement will be received, and the amount of the receivable can be measured reliably.

2.12 *Revenue recognition*

Revenue from rendering services is recognised over time by measuring progress towards satisfaction of performance obligation for the services rendered.

Revenue from the provision of investment / fund management services is recognised based on pre-defined rates over the Net Asset under Management of all managed funds as determined between the Company and its clients on an accrual basis. Performance fees are recognised when the quantum of fees can be measured reliably. Upfront and setup fees are recognised when the fees can be reliably measured. Advisory income, marketing support income, distribution and commission income are recognised based on the contractual agreements with clients and when there is certainty about the collectability of revenue.

2. Material accounting policy information (cont'd)

2.12 *Revenue recognition (cont'd)*

The Company has entered into a cost sharing agreement with 360 ONE WAM Limited. The Company reimburses two of its employee payroll and associated costs incurred with a mark-up of 8% as business support income and is recognised over time.

2.13 *Employee benefits*

As required by law, the Company makes contributions to the Central Provident Fund ("CPF") scheme in Singapore, a defined contribution pension scheme. Contributions to national pension schemes are recognised as an expense in the financial period in which the related service is performed.

2.14 *Income taxes*

Income tax for the financial year comprises of current tax and deferred tax.

Current tax is the expected tax payable on the taxable income for the year, using tax rates (and tax laws) enacted or substantively enacted at the end of the reporting period, and any adjustment to tax payable in respect of previous years.

Deferred tax is recognised, using the balance sheet method, providing for all temporary differences at the end of the reporting period between the tax bases of assets and liabilities and their carrying amounts in the financial statements. Deferred tax is measured at the tax rates that are expected to be applied to the temporary differences when they reverse, based on the tax rates (and tax laws) that have been enacted or substantively enacted at the end of the reporting period.

A deferred tax asset is recognised to the extent that it is probable that future taxable income will be available against which temporary differences can be utilised. Deferred tax assets are reviewed at the end of the reporting period and are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

Current and deferred tax are recognised as an expense or income in profit or loss, except when they relate to items credited or debited outside profit or loss (either in other comprehensive income or directly in equity), in which case the tax is also recognised outside profit or loss (either in other comprehensive income or directly in equity, respectively).

2.15 *Foreign currency transactions*

Transactions in foreign currencies are measured in the functional currency are recorded on the initial recognition in the functional currency at exchange rates approximating those ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated at the closing rate of exchange ruling at the end of the reporting period inane-monetary items that are measured in terms of historical cost in foreign currency are translated using the exchange rates as at the dates of the initial transactions. On-monetary items are measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined.

Exchange differences arising on the settlement of monetary items or on translating monetary items at the end of the reporting period are recognised in profit or loss.

2. Material accounting policy information (cont'd)

2.16 *Cash and cash equivalents*

Cash and cash equivalents comprises of cash on hand and bank balances that are readily convertible to a known amount of cash and are subject to an insignificant risk of changes in value.

2.17 *Related parties*

A related party is defined as follows:

(a) A person or a close member of that person's family is related to the Company if that person:

- (i) Has control or joint control over the Company.
- (ii) Has significant influence over the Company; or
- (iii) Is a member of the key management personnel of the Company or of a parent of the Company.

(b) An entity is related to the Company if any of the following conditions applies:

- (i) The entity and the Company are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
- (ii) One entity is an associate or joint venture of the other entity (or an associate
- (iii) or joint venture of a member of a group of which the other entity is a member).
- (iv) Both entities are joint ventures of the same third party.
- (v) One entity is a joint venture of a third entity, and the other entity is an associate of the third entity.
- (vi) The entity is a post-employment benefit plan for the benefit of employees of either the Company or an entity related to the Company. If the Company is itself such a plan, the sponsoring employers are also related to the Company.
- (vii) The entity is controlled or jointly controlled by a person identified in (a); or
- (viii) A person identified in (a)(i) has significant influence over the entity or is a member of the key management.

2.18 *Unconsolidated structured entities*

The Company has determined that the investment funds that it manages are structured entities, as a result of the power conveyed through their investment management and other agreements with the funds which permit the Company to participate in their investing and operating decisions. The Company's interests in these funds include the management and performance fees that it earns from them, together with ownership interests that it holds, if any.

2. Material accounting policy information (cont'd)

2.19 *Impairment of financial assets*

The Company assesses at each reporting date whether there is any objective evidence that a financial asset is impaired. If any indication exists, or when an annual impairment testing for an asset is required, the Company makes an estimate of the asset's recoverable amount.

Financial assets carried at amortised cost.

The Company recognises an allowance for expected credit losses (ECLs) for all debt instruments not held at fair value through profit or loss. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Company expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

Non credit-impaired ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL).For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is recognised for credit losses expected over the remaining life of the exposure, irrespective of timing of the default (a lifetime ECL).

For trade receivables, the Company applies a simplified approach in calculating ECLs. Therefore, the Company does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. At every reporting date, the Company evaluates whether the debt instruments and cash and cash equivalents are considered to have low credit risk using all reasonable and supportable information that is available without undue cost or effort. In making that evaluation, the Company reassesses based on the internal or external credit rating of the counterparties. The Company considers that there has been a significant increase in credit risk when the contractual payments are more than 30 days past due or when there is significant deterioration in credit ratings and a financial asset is in default when contractual payments are 90 days past due.

The Company may also consider a financial asset to be in default when internal or external information indicates that the Company is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Company. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

3. Significant accounting estimates and judgements

The preparation of the Company's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities and the disclosures of contingent liabilities at the end of the reporting period. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in the future periods.

Judgements made in applying accounting policies.

The directors are of the opinion that there was no key assumption concerning judgement related to application of accounting policies made at the end of the reporting period that has a significant risk of causing material adjustment to the carrying amount of the assets and liabilities within the next financial year.

3. Significant accounting estimates and judgements (cont'd)

Key sources of estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of each reporting period are discussed below. The Company based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of the Company. Such changes are reflected in the assumptions when they occur.

(a) ***Determination of functional currency***

The management has determined the currency of the primary economic environment in which the Company operates i.e., functional currency, to be SGD. Major costs of providing services including major operating expenses are primarily influenced by fluctuations in SGD.

(b) ***Impairment assessment and useful life assessment of intangible assets***

As described in Note 2.9, the Company reviews the estimated useful life of intangible asset as at each reporting date. During the financial year, the Company has management rights over the fund (which is an open-ended fund) as long as the fund exists which is till perpetuity. However, management has determined that the estimated useful life to be 10 years which is based on the expected usage of the asset.

As at each reporting date, the Company determines whether there is any indication that its intangible assets have suffered an impairment loss and if any such indication exists, the recoverable amount of the asset is estimated. A considerable amount of judgement is required in assessing recoverable amount as the estimated future cash flows depend on the current and projection of future market conditions. If the market conditions were to deteriorate, an allowance for impairment may be required.

The carrying amounts of intangible asset at the end of the reporting period are disclosed in Note 10 to the financial statements respectively.

(c) ***Estimating the incremental borrowing rate for leases***

The Company cannot readily determine the interest rate implicit in the lease, therefore, it uses its incremental borrowing rate ("IBR") to measure lease liabilities. The IBR is the rate of interest that the Company would have to pay to borrow over a similar term, and with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. The IBR therefore reflects what the Company 'would have to pay', which requires estimation when no observable rates are available or when they need to be adjusted to reflect the terms and conditions of the lease. The Company estimates the IBR using observable inputs (such as market interest rates) when available and is required to make certain estimates including its credit rating.

4. Financial assets at fair value through profit or loss

	2025 S$	**2024** S$
Unquoted investments in funds	534,036	2,291,116

The above investments are denominated in the United States dollars currency.

5. Trade receivables

	2025 S$	**2024** S$
Related party (Refer note 22)	–	1,270,076
Third party	264,542	660,656
	264,542	1,930,732

Trade receivables are denominated in the following currencies:

	2025 S$	**2024** S$
United States dollars	264,542	572,521
Great Britain pound	–	–
Singapore dollars	–	7,408
Indian Rupees	–	1,350,803
	264,542	19,30,732

Trade receivables comprise management, performance and business support fee receivable.

Trade receivables are non-interest bearing and are generally on 90 days (2024: 90 days) credit terms. These are recognised at their original amounts which represent their fair value on initial recognition. Trade receivables are neither 90 days past due nor impaired.

The Company assessed the ECL on trade receivables to be insignificant due to minimal historical loss experience and good repayment history of its counterparties.

6. Cash and cash equivalents

	2025 S$	**2024** S$
Cash at bank	1,595,043	1,018,038

6. Cash and cash equivalents (cont'd)

Cash and cash equivalents are denominated in the following currencies:

	2025 S$	**2024** S$
Singapore dollars	1,303,955	235,979
United States dollars	291,088	782,059
	1,595,043	1,018,038

The Company assessed any loss allowance on cash and cash equivalents as insignificant because the cash and cash equivalents are placed with reputable financial institutions.

7. Other receivables

	2025 S$	**2024** S$
Refundable deposits	190,660	212,879
	190,660	212,879

The Company assessed the ECL on trade receivables to be insignificant due to minimal historical loss experience and good repayment history of its counterparties.

8. Other current assets

	2025 S$	**2024** S$
Prepaid expenses	564,201	600,203
Advances	134	127
	564,335	600,330

9. Property, plant and equipment

	Computers S$	Furniture and fittings S$	Office equipment S$	Total S$
Cost				
At 1 April 2023	46,150	53,044	14,359	113,553
Additions	22,995	72,391	38,928	134,314
At 31 March 2024	69,145	125,435	53,287	247,867
Additions	1,136	–	–	1,136
At 31 March 2025	70,281	125,435	53,287	249,003
Accumulated Depreciation				
At 1 April 2023	23,334	48,223	11,442	82,999
Additions	15,780	7,479	2,506	25,765
At 31 March 2024	39,114	55,702	13,948	108,764
Additions	16,506	37,642	8,815	62,963
At 31 March 2025	55,620	93,344	22,763	171,727
Net carrying amount				
At 31 March 2024	30,031	69,733	39,339	139,103
At 31 March 2025	14,661	32,091	30,524	77,276

10. Intangible assets

	Total S$
Cost	
At 1 April 2023	4,987,731
Additions	–
At 31 March 2024	4,987,731
Additions	–
At 31 March 2025	4,987,731
Accumulated depreciation	
At 1 April 2023	1,149,839
Additions	517,468
At 31 March 2024	1,667,307
Additions	517,468
At 31 March 2025	2,184,775
Net carrying amount	
At 31 March 2024	3,320,424
At 31 March 2025	2,802,956

10. Intangible assets (cont'd)

The intangible assets here are intricately related to acquisition of a management rights related to long-short strategy, where currently company emphasis lies squarely on the long-term approach. Projecting future outlooks and attributing cash flows to this investment management rights acquired will be amortisation spread over a useful life of 10 years from acquisition date.

11. Right-of-use asset

	Office Space S$
Cost	
At 31 March 2024	1,220,314
Additions	–
Written off	–
At 31 March 2025	1,220,314
Accumulated Depreciation	
At 31 March 2024	140,568
Additions	563,816
Written off	–
At 31 March 2025	704,384
Net carrying amount	
At 31 March 2024	1,079,746
At 31 March 2025	515,930

12. Amount due to related companies

	2025 S$	2024 S$
Amount due to related companies (Refer note 22)	306,066	180,358

Amount due to a related company is trade related, unsecured, repayable on demand and interest-free.

Amount due to related companies are denominated in the following currencies:

	2025 S$	2024 S$
United States dollars	–	–
Canadian dollars	–	180,358
Indian Rupees	306,066	–
	306,066	180,358

13. Accrued expenses and other payables

(a) *Accrued expenses*

	2025 S$	2024 S$
Payroll and related expenses	310,127	460,290
Other payables	428,744	309,280
Total	738,871	769,570

Accrued expenses are denominated in the following currencies:

	2025 S$	2024 S$
Singapore dollars	472,340	562,778
United States dollars	259,176	182,746
Great Britain pound	2,205	–
Indian Rupees	5,150	24,046
	738,871	769,570

(b) *Other payables*

	2025 S$	2024 S$
Analysed as:		
Current	51,515	37,612
Non-current	–	–
	51,515	37,612

Other payables are denominated in the following currencies:

	2025 S$	2024 S$
Singapore dollars	51,515	37,612
United States dollars	–	–
	51,515	37,612

14. Lease liability

	2025 S$	2024 S$
On premises	577,313	1,180,446
	577,313	1,180,446

The Company has renewed its office premise rental agreement on 1 March 2024.The lease term of the office premise is 2 year from its commencement date.

The Company leases office spaces. The leases typically run for a period of 2 years.

	2025 S$	2024 S$
Non-current liabilities		
Lease liabilities	–	577,313
Current liabilities		
Lease liabilities	577,313	603,133

Movements of lease liabilities during the year

	2025 S$	2024 S$
At 1 April 2024	1,180,446	–
Payment of lease liabilities	(641,757)	(53,480)
Additions	–	1,220,313
Interest expense	38,624	13,613
At 31 March 2025	577,313	1,180,446

Amount recognised in profit or loss:

	2025 S$	2024 S$
Interest on lease liabilities	38,624	15,236
Depreciation Charge for the year	563,815	212,683

Information about the Company's exposure to interest rate and liquidity risks is included in Note 24.

15. Reconciliation of liabilities arising from financing activities

(a) The table below details changes in the Company's liabilities arising from financing activities, including both cash and non-cash changes. Liabilities arising from financing activities are those for which cash flows were, or future cash flows will be, classified in the Company's statement of cash flows as cash flows from financing activities.

Financial liabilities	Other payables (Note 13(b)) S$	Lease liability S$	Total S$
At 31 March 2023	945,267	–	945,267
Foreign exchange movements	–	–	–
Financing cash flow	(907,655)	1,180,446	272,791
At 31 March 2024	37,612	1,180,446	1,218,058
Foreign exchange movements	-	-	-
Financing cash flow	13,903	(603,133)	(589,230)
At 31 March 2025	51,515	577,313	628,828

(b) Merger reserve arising from amalgamation.

Net assets of IIFL (Asia) Pte. Limited and IIFL Securities Pte. Limited were amalgamated with effect from 27 October 2021 (refer Note 1 for further information) which comprises cash movement from IIFL (Asia) Pte. Limited and IIFL Securities Pte. Limited amounting to S$1,056,896 in 2022.

16. Share capital

	2025		2024	
	No. of shares	S$	No. of shares	S$
Issued and fully paid:				
At the beginning of the year	18,282,083	22,925,719	18,282,083	22,925,719
Issue of share capital	-	-	–	–
At the end of the year	18,282,083	22,925,719	18,282,083	22,925,719

The holder of ordinary shares is entitled to receive dividends as and when declared by the Company. All ordinary shares carry one vote per share without restrictions. The ordinary shares have no par value.

17. Revenue from operations

	2025 S$	2024 S$
Investment / fund management fees	1,864,239	2,451,517
Advisory income	169,170	50,178
Marketing supporting income	288,658	272,311
Distribution fees	32,500	44,716
Commission income - mutual fund	133,799	278,232
Business support income	3,020,507	1,061,792
	5,508,873	4,158,746

18. Other income

	2025 S$	2024 S$
Miscellaneous income	2,000	80,132
	2,000	80,132

Miscellaneous income comprises of government grants S$2,000 (2024: S$26,401) and service income earned from Prelude Structured Alternatives Master Fund, LP fund S$ Nil (2024: S$ 53,731).

19. Employee's compensation and related costs

	2025 S$	2024 S$
Staff salaries and bonuses	6,288,826	5,440,301
Contributions to defined contribution plan	178,660	179,733
Other short-term benefits	275,135	41,659
	6,742,621	5,661,693

20. Other operating expenses

	2025 S$	2024 S$
Brokerage related expenses (Refer note 22)	79,233	568,239
Operations and fund management expenses	131,734	200,383
Bank charges	3,303	8,237
Communication	67,778	42,337
Legal and professional fees	185,456	198,629
Manpower outsource expenses (Refer note 22)	60,000	60,000
Insurance	22,738	33,277
Repairs and maintenance	45,606	80,655
Remuneration to auditors:		
- Audit fees	80,000	73,158
Software charges/technology cost	215,145	311,702
Others	341,306	308,251
	1,232,299	1,884,868

21. Income tax expense

The income tax expense on loss before income tax differs from the theoretical amount that would arise by applying the Singapore standard rate of income tax as follows:

	2025 S$	2024 S$
Loss before income tax	(3,553,369)	(4,991,553)
Tax at statutory tax rate of 17% (2024:17%)	(604,073)	(848,564)
Adjustments:		
Non-deductible expenses	217,658	131,096
Non-taxable income	(32,813)	(275,725)
Unrecognised tax losses	419,228	993,193
Income tax expense recognised in profit or loss	–	–

Subject to the agreement by the Comptroller of Income Tax, at the end of the reporting period, the Company has unutilised tax losses carry forwards of S$11,527,606 (31 March 2024: S$11,108,378) available for offsetting against future taxable income.

No deferred tax arising thereof has been recognised as the realisation of tax benefits through taxable profits is uncertain.

22. Related party transactions

In addition to the related party information disclosed elsewhere in the financial statements, the following significant transactions between the Company and related parties took place at terms agreed between the parties during the financial year:

Significant related party transactions:

(a) ***Revenues***

	2025 S$	**2024** S$
Fees from 360 ONE Asset Management Limited:		
Management fee	–	857,928
Fees from 360 ONE Alternate Asset Management Limited:		
Management fee	589,698	–
Reimbursement of expenses from 360 ONE WAM Limited		
Marketing Expenses	15,904	–
Income from 360 ONE WAM Limited		
Business Support Income	2,431,832	1,061,792

(b) ***Expenses***

	2025 S$	**2024** S$
Business support fees to:		
360 ONE Capital (Canada) Limited	–	420,605
Manpower outsourcing fees to:		
360 ONE Distribution Services Limited	60,000	60,000
ESOP Cost to:		
360 ONE WAM Limited	206,654	–

(c) ***Compensation of key management personnel***

	2025 S$	**2024** S$
Salaries and bonuses	3,492,541	1,156,816
CPF Contributions	35,292	–

22. Related party transactions (cont'd)

(d) ***Other Transactions***

	2025 S$	2024 S$
Sale of Investment to:		
360 ONE WAM Limited	1,747,004	–

(e) ***Amounts due to related companies***

	2025 S$	2024 S$
360 ONE Private Wealth (Dubai) Limited	–	–
360 ONE Capital (Canada) Limited	–	180,358
360 ONE Distribution Services Limited	5,000	–
360 ONE WAM Limited	199,595	–
360 ONE Alternate Asset Management Limited	101,472	–

(f) ***Amounts due from a related company***

	2025 S$	2024 S$
360 ONE Asset Management Limited		
- Trade receivables	–	208,284
360 ONE WAM Limited		
- Trade receivables	–	1,061,792

23. Lease arrangements

Disclosure required by FRS 116

At 31 March 2025, the company is committed to S$Nil (2024: S$Nil) for short-term lease liabilities.

24. Financial instruments and financial risk management

24.1 *Categories of financial instruments*

The following table sets out the financial instruments as at the end of the reporting period:

	2025	2024
	S$	S$
Financial assets		
Financial assets at fair value through profit or loss	534,036	2,291,116
Financial assets at amortised cost		
Trade receivables	264,542	660,656
Other receivables	190,660	212,879
Cash and cash equivalents	1,595,043	1,018,038
Amounts due from a related company		1,270,076
Other current assets	564,335	600,330
Total financial assets	3,148,616	6,053,095
Financial liabilities		
Financial liabilities at amortised cost		
Amounts due to related companies	306,066	180,358
Accrued expenses and other payables	738,871	769,570
Other payables	51,515	37,612
Lease liabilities	577,313	1,180,446
Total financial liabilities	1,673,765	2,167,986

24.2 *Financial instruments subject to offsetting, enforceable master netting arrangements and similar agreements*

The Company does not have any financial instruments which are subject to enforceable master netting arrangements or similar netting arrangements.

24.3 *Financial risk management objectives and policies*

The Company's principal financial instruments comprise cash and cash equivalents for the Company's daily operations. The Company has various financial assets and liabilities such as financial assets at fair value through profit or loss, trade and other receivables, amount due to related company and accrued expenses and other payables, which arise directly from its operations.

The Company does not hold or issue derivative financial instruments. There has been no change to the Company's exposure to these financial risks or the matter in which it manages and measures the risk.

24. Financial instruments and financial risk management (cont'd)

24.3 *Financial risk management objectives and policies (cont'd)*

The financial risks arising from the Company's operations are credit risk, foreign currency risk and liquidity risk. The Board of directors' review and agrees policies for managing each of these risks and they are summarised below:

(a) ***Credit risk***

Credit risk is the risk of loss that may arise on outstanding financial assets should a counterparty default on its obligations. The Company's exposure to credit risk arises primarily from amounts due from related companies and other receivables. The cash and cash equivalents are placed with a financial institution with good credit rating.

The Company attempts to minimise its credit risk by evaluating and monitoring the credit exposure to its related companies, third party receivables and financial assets at FVTPL. The Company adopted the policy of only dealing with credit worthy counterparties to mitigate the risk of financial loss from default.

Exposure to credit risk arising from related party transactions is minimal as these companies are of high credit quality. The carrying amount of financial assets recorded in the statement of financial position represent the Company's maximum exposure to credit risk. No other financial asset carries a significant exposure to credit risk.

As at the end of the reporting period, the Company has no financial asset that is past due or impaired. Management considers the probability of default to be close to zero as the counterparties have strong capacity to meet their contractual obligations in the near term. As a result, no loss allowance has been recognised based on 12-month expected credit losses as any such impairment would be wholly and individually insignificant to the Company.

(b) ***Foreign currency risk***

Foreign currency risk is the risk that arises from the change in price of one currency against another because of changes in foreign currency exchange rates.

24. Financial instruments and financial risk management (cont'd)

24.3 *Financial risk management objectives and policies (cont'd)*

(b) *Foreign currency risk (cont'd)*

The Company is exposed to movements in the foreign currency exchange rates other than in its functional currency, the SGD. The Company reviews its exposure to foreign currency risk on a regular basis.

2024 – 2025 **Particulars**	**USD**	**INR**	**GBP**	**CAD**
Cash and cash equivalents	291,088	–	–	–
Investment	534,036	–	–	–
Trade receivables	264,542		–	–
Accrued expenses and other payables	259,176	5,150	2,205	–
Amount due to related companies	–	306,066	–	–

2023 – 2024 **Particulars**	**USD**	**INR**	**GBP**	**CAD**
Cash and cash equivalents	782,059	–	–	–
Investment	2,290,115	–	–	–
Trade receivables	572,542	1,350,782	–	–
Accrued expenses and other payables	182,746	24,046	--	–
Amount due to related companies	--	–	–	180,358

The following table demonstrates the sensitivity of the Company's Profit and Loss accounts resulting from a reasonable possible change in USD, GBP, CAD, INR against SGD, with all other variables held constant:

	2025 S$	**2024** S$
USD – strengthened by 5% (2024: 5%)	41,525	173,105
USD – weakened by 5% (2024: 5%)	(41,525)	(173,105)
GBP – strengthened by 5% (2024: 5%)	(110)	–
GBP – weakened by 5% (2024: 5%)	110	–
CAD – strengthened by 5% (2024: 5%)	–	(9,018)
CAD – weakened by 5% (2024: 5%)	–	9,018
INR – strengthened by 5% (2024: 5%)	(15,561)	66,337
INR – weakened by 5% (2024: 5%)	15,561	(66,337)

24. Financial instruments and financial risk management (cont'd)

24.3 *Financial risk management objectives and policies (cont'd)*

(c) ***Liquidity risk***

Liquidity risk is the risk that funds will not be available to meet liabilities as they fall due, and it results from amounts and maturity mismatches of assets and liabilities.

The Company's objective is to maintain a balance between continuity of funding and flexibility by maintaining sufficient liquid financial assets.

Maturity analysis of financial liabilities

All financial liabilities in 2025 and 2024 are repayable on demand or due within 1 year from the end of the reporting date, and as such, the undiscounted cash flow is closely approximate to the carrying amount.

(d) ***Interest rate risk***

Interest rate risk refers to the risk of adverse impact on the Company due to fluctuation in interest rates.

The Company does not have significant exposure to interest rate risk at the end of the reporting period as it does not hold significant interest–bearing financial assets and/or financial liabilities.

(e) ***Fair value of financial instruments***

The company determines fair value of various financial instruments in the following manner:

Fair value of the Company's financial instruments that are measured at fair value on a recurring basis:

Certain of the Company's financial instruments are measured at fair value at the end of each reporting period. The following table gives information about how the fair values of these financial instruments are determined.

Financial assets/financial liabilities	**2025** S$	**2024** S$	**Valuation technique and key inputs**	**Fair value hierarchy**
Financial assets at fair value through profit and loss account:				
Unquoted equity funds	534,036	2,291,116	Latest available net asset value of the funds	Level 3

24. Financial instruments and financial risk management (cont'd)

24.3 *Financial risk management objectives and policies (cont'd)*

(e) *Fair value of financial instruments (cont'd)*

The unobservable inputs represent the net asset value of the funds which management has determined represents fair value at the end of the reporting period. Any 10% increase/decrease in the net asset value of the unquoted funds will result in increase/decrease in profit/(loss) for the year by S$ 53,404 (2024: S$229,111).

There were no significant transfers between different levels of the fair value hierarchy in 2025 and 2024.

	2025	**2024**
	S$	S$
Reconciliation of Level 3 fair value measurements for FVTPL:		
Beginning balance	2,291,116	10,632,825
Total gain in profit or loss account-unrealised	13,610	1,621,913
Total gain/(loss) in profit or loss account-realised	177,408	(2,663,445)
Purchases	-	280,125
Disposals	(1,948,098)	(7,580,302)
Closing balance	534,036	2,291,116

Fair value of the Company's financial instruments that are not measured at fair value on a recurring basis, but disclosure is required.

The carrying amounts of all other financial assets and liabilities reported in the statement of financial position the fair values of those assets and liabilities due to their relatively short–term maturity of these financial instruments.

25. Unconsolidated structured entities

The Company manages investment funds, which are unconsolidated structured entities as described below. The Company holds interest in the entities through the receipt of variable management fees and performance fees ("fees"). The Company does not sponsor the entities that it receives variable fees from. The investment risk is borne by external investors and therefore the Company's maximum exposure to loss relates to future fees. The table below shows the assets under management of the entities that the Company manages the fees earned from these entities as at 31 March 2025:

	2025		**2024**	
	Assets under management	**Management and performance fees**	**Assets under management**	**Management and performance fees**
	S$	S$	S$	S$
Unconsolidated structured entities	317,106,897	1,243,888	265,454,852	925,465
Investment funds	180,227,737	620,351	567,861,054	1,526,052

26. Capital management policies and objectives

The Company maintains a capital base to cover risk inherent in the business. The primary objective of the Company's capital management is to ensure that it maintains sufficient capital to safeguard its ability to continue as a going concern.

The Company manages its capital structure and makes adjustments to it, in light of changes in economic conditions. No change was made in the objectives, policies or processes during the financial year ended 31 March 2025.

The Company is subject to the base capital and financial resources requirements pursuant to the Securities and Futures (Financial and Margin Requirements for Holders of Capital Markets Services Licenses) Regulations.

27. Subsequent Events

There have been no other material events after the reporting date which would require disclosure or adjustment to the financial statements for the year ended 31 March 2025.

28. Authorisation of financial statements

The financial statements of the Company for the financial year ended 31 March 2025 were authorised for issue in accordance with resolutions of the directors on 20 June 2025.